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Leo Baekeland Diary Volume 8, 1910

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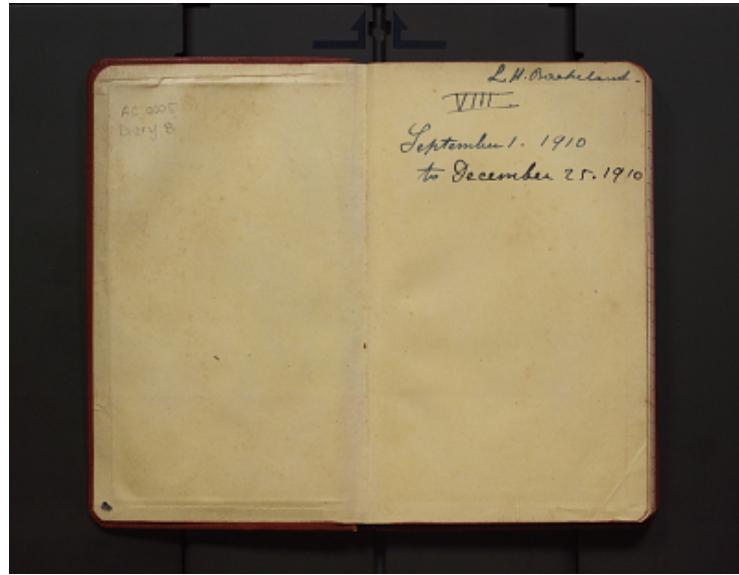
8 Sep [[1]] 1910
Dec 25 1910



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^[[Diary 8]]
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LH Baekeland
VIII
September 1, 1910
to December 25, 1910

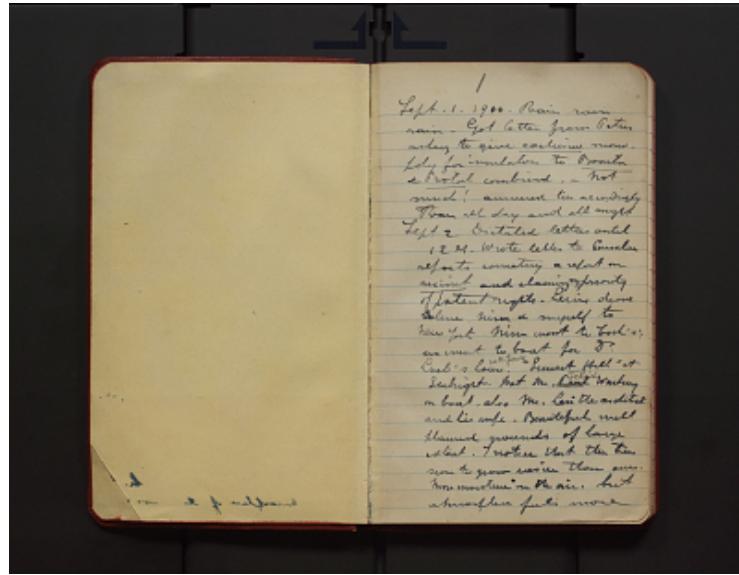


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Sept. 1. 1910. Rain rain rain. Got letter from Peter asking to give exclusive monopoly for insulators to Booster & Protul combined. _ Not much! [[?]] answered him accordingly Rain all day and all night Sept 2. Dictated letters until 12 M. Wrote letter to Consular reports correcting a report on [recinct?] and claiming my priority of Intent rights. Lewis drove [[Celine?]], Nina & myself to New York Nina went to Boch 'n' we went to boat for Dr. Loeb's house ^[[in N. Jersey]]. "Sunset Hill" at Seabright. Met Mr. ~~Paul~~ Felix Warberg on boat, also Mr. Levi the architect and his wife. Beautiful well planned grounds of large estent. I notice that their trees seem to grow easier than ours. More moisture in the air. but atmosphere feels more



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humid too. [[strikethrough]][[Slept poorly.]] [[/strikethrough]]. but dinner came Mr. [[underline]]Hugo[[/underline]] [[underline]]Schiff[[/underline]] and his wife and Felix Warburg and wife. Schiff is a rather short man, white hair and beard. half deaf. with a kindly smile, and speaks english with strong german accent altho he has been here so long in the country. does not impress me much by powers of conversation.
[[strikethrough]][[Hot]] [[/strikethrough]] His wife seems more vivacious. - Slept poorly.

Sept.3. an easy going lazy day. Reading etc. Loeb is busy with his philanthro-pic undertakings. Some rain. Afternoon motored all to County Fair at Red Bank. Many motor cars and rich people there few if any real farmers.

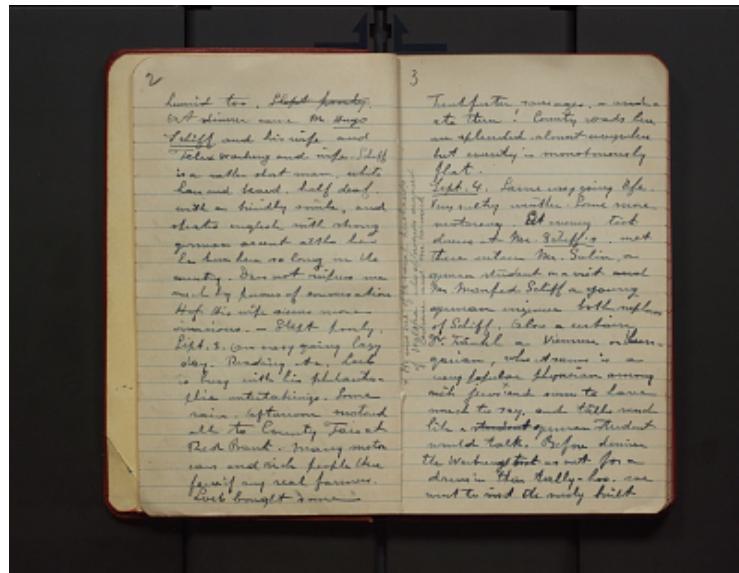
Loeb bought some
[[/end page]]
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Frankfurter sausages --and ate them! Country roads here are splendid. almost everywhere but country is monotonously flat.

[[underline]]Sept.4. [[/underline]] Same easy going life. Very sultry weather. Some more motoring. At evening took dinner at Mr. [[underline]]Schiff's[[/underline]]. met there certain Mr. Salin, a german student on a visit and Mr. Manfred Schiff a young german engineer both nephews of Schiff. Also a certain Dr. Fränkl a Viennese or Hun-garian, who seems is a very popular physician among rich jews ^[[x]]. and seems to have much to say. and talks much like a [[strikethrough]] student [[/strikethrough]] german student would talk. Before dinner the Warburgs took us out for a drive in their tally-ho. we went to visit the newly built

[[Margin]]x He was one of the several husbands of Walsh who afterwards married Cochrane and McCormick
[[/end page]]



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[[Margin]]x later 1933 Ambassador to France[[/margin]]

mansion of young [[Stour or Strauss?]] son of the dry-goods man ([[Nancy's]]) in the morning we had invited the other son who has a house close by.

Sept.5. Labor day. hotter and sultrier. Started to walk to sea shore but it was too hot. so motored. Celine, Mrs. Loeb and all (except Loeb and myself) took seabath at Seabright-bathing Club. Afternoon went to newly erected Country club nearby. then pleasant motor drive to station. where we took boat to New York. had ^[private] state room of Schiff. Arrived 42nd street about 8P.M. Lewis there with motor car. Supper at Claremont restaurant: [[then?]] home. Feel glad to be home.

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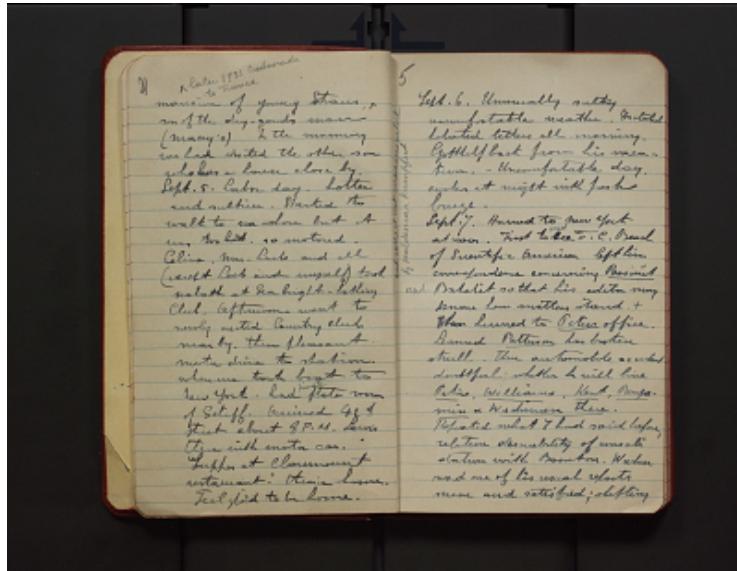
Sept.6. Unusually sultry uncomfortable weather. Dictated belated letters all morning. [[Gottlieb?]] back from his vacation. _ Uncomfortable day. cooler at night with fresh breeze.

Sept.7. Hurried to New York at noon. First to ^[meet] see T.C. Beach of Scientific American left him correspondence concerning [[underline]]Rerinuit[[/underline]][[?]] and Bakelite so that his editor may know how matters stand. + [[strikethrough]]floor[[/strikethrough]] hurried to [[underline]]Peters /underline]] office. Learned [[underline]]Patterson[[/underline]] has broken skull. Thru automobile accident doubtful whether he will live [[underline]]Peters, Williams, Kent, Benjamin + Wediman [[?]] there [[/underline]]].

[[note on side of page]] and correct erroneous article by Waldemar Kaempffert

Refuted what I had said before relative durability of cresol station with Boonton. [[Wudren]] read me of his usual reports serene and satisfied; shifting

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blame on irregularity of Bakelites delivered showed sample piece of insulations furnished by [[Dickinson?]] to one of their customers to show how defective it is; mentioned also that other customers of Boonton were dissatisfied with goods, pleading more time and more money and everything will be all right. I found right away that [[piece]] of defective insulating material in [[Sherwert!]] so I had the laugh on my side! [[as?]] to complaints of Boonton product I found they were from Snell and [[strike-through]][[?]][[/strike-through]] just the man to whom Boonton is furnishing electric cup insulation a fine piece of work. and showed them that Snell only wants better times [[turns?]] than what he

[[vertically written in left margin]] or substitute made by Sternberg!
[[/margin]]

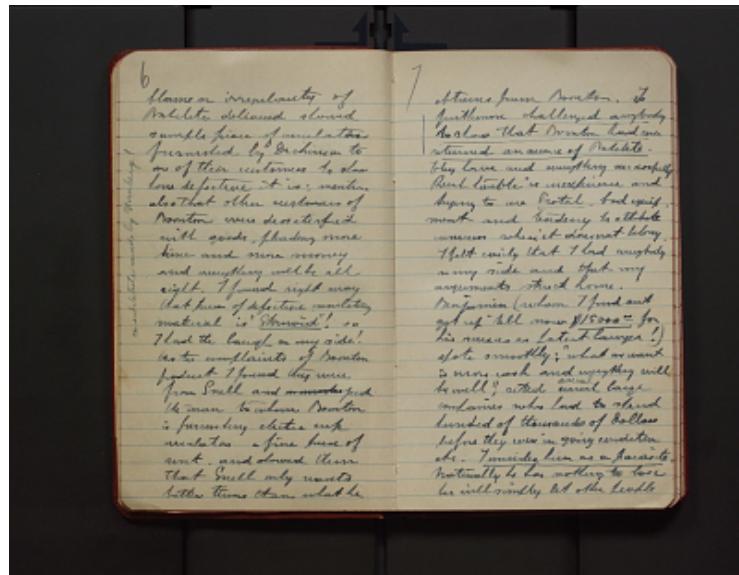
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obtains from Boonton. I furthermore [[underlined]] challenged anybody to show that Boonton had ever returned an ounce of Bakelite.
[[/underlined]]

They have used everything successfully [[R?]] [[ble]] is inexperience and [[trying?]] to use [[double underline]] Protal [[/double underline]], bad equipment and tendency to attribute [[?]] where it does not belong. I felt [[?]] that I had everybody on my side and that my arguments struck home.

Benjamin (whom I found out got up till now [[underline]] \$15000.00 [[/underline]] for his services as patent lawyer!) [[spake?]] smoothly; "what we want is more cash and everything will be well", [[]] ^[[several]] [[unusual?]] large companies who loved to spend hundred of thousands of dollars before they were in going condition etc. I [[underlined]] consider him as a parasite. [[/underlined]] Naturally he has nothing to lose he will simply let other people

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put up money as long as he gets a portion of it. I demolished his arguments. After meeting Peter, William & Kent, all assured me that they had the utmost respect for me that nobody could show greater disinterestedness that I had shown in the making of my contacts. That now I am offering them stock ^[[x]] and cash guarantee of \$10400.00 xx back they want me to understand that they do not desire that I should give back anything I have received from them etc.

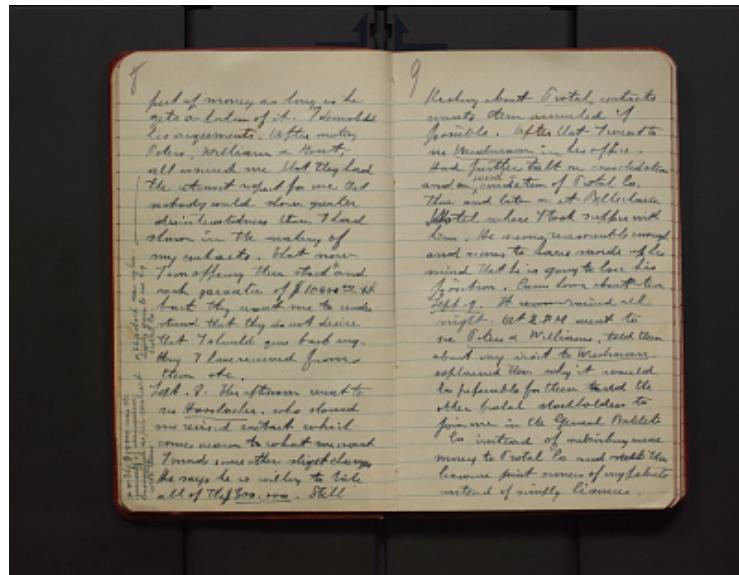
^{^[[in margins: x This stock was voluntarily given to me by Protal Co. xx The \$10400 was the guaranty of minimum [[cons_]] as per contract with them.]]}

Sept .8. This afternoon went to see [[underline]] Hasslacher [[/underlined]], who showed me revised contract which comes nearer to what we want. I made some other slight changes. He says he is willing to take all of the [[underlined]] \$300.000 [[/underlined]]. Still [end page]

[start page]

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kicking about [[underlined]] Protal [[/underlined]] contracts wants them annulled if possible. After that I went to see Weidman in his office. And further talk on consolidation and on ^[[percent]] [[condition?]] of Protal Co. there and later on at Belleclaire Hotel where I took supper with him. He seems reasonable enough and seems to have made up his mind that he is going to lose his position. Came home about ten Sept-9. It [[strikeout]] ran [[/strikeout]] rained all night. At 2. P.M went to see [[underline]] Peters & Williams [[/underline]], told them about my visit to [[underline]] Wiedman [[/underline]] explained them why it would be preferable for them to use the other Protal stockholders to join me in the General Bakelite Co instead of subscribing more money to Protal Co and [[strikethrough]] still [[/strikethrough]] then become joint owners of my patents instead of simply licensees.



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my logic I outlined afterwards in memorandum form (See typewritten memorandum sent to them). I [] clearly now that there is no other [[liquid?]] way for anybody who wants to invest his money and let the matter go on its own merits.

I feel I have done good work. Went to University club then for supper at Mauquins.

In a corner saw [underline]Schweitzer[/underline] with [underline]Wagner[/underline] of Chicago and two or three other men I did not recognize. Avoided meeting them. Later on met Tyndale with a friend of his and we walked along fifth Ave to the Station together. Sept. 10. Clean crisp [[oval?]] weather Dictated all morning. Restful day Sept 11. Spent morning laboratory estimates of cost of equipment [end page]

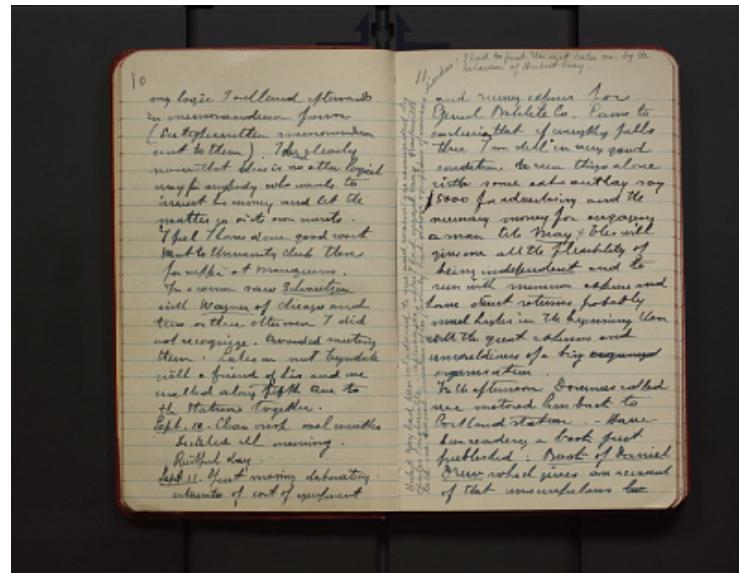
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and [[running expences?]] for General Bakelite Co. Come to conclusion that if everything falls thru I am still in very good condition to run things along with some [[?]] outlay say \$5000 for advertising and the remaining money for engaging a man like [underline]May[/underline] * This will give me all the flexibility of being independent and to run with minimum expense and have direct returns probably much higher in the beginning then will the great expenses and unwieldiness of a big organization.

In the afternoon [[D_]] called we motored him back to Cortland Station. - Have been reading a book just published: [underline]Book of Daniel Drew[/underline] which gives an account of that []

[^][in the margin]Herbert May had been introduced to me and warmly commended by Charles Baskerville - Afterwards offer I had engaged May, Baskerville told me several members of his family had shown symptoms of nervous disorders: I had to find [[them?]] out later on. by the behavior of Herbert May.

[end page]



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trio of so called high finance men; better called
sneak thieves Drew. Fish. Gould.
[[underline]]Sept.12,[underline] Up early. George's strikeout goes
to strikeout school begins. Fine clear cool weather. Hurried through
correspondence. Then went to see Hasslacher about contracts. He
came back from Catskills with strikeout that strikeout more
misgivings about Protal Contract. Says is entirely willing to go ahead but
for that. I told him to let matters stand until Wednesday after I have had
meeting of board of directors of Protal Co. Went to University club
thence to Marquis then to first meeting of executive committee of
Society Chemical Industry McKenna chairman -
[[Strikeout]][[?]][[strikeout]] Love. Kenna Briggs
[end page]

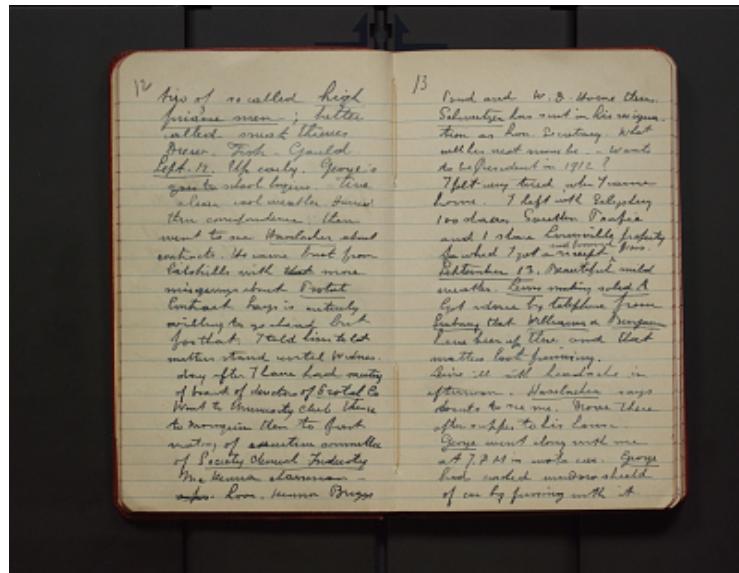
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Pond and W.D. Horne there. Schweitzer has sent in his resignation as
hon. Secretary. What will his next move be? - Wants to be president in
1912?

I felt very tired when I came home. I left with Selsyberg 100 shares
Southern Pacific and 1 share Louisville property from which I got a
receipt ^[[and borrowed \$1000]].
[[underline]]September 13. [[underline]] Beautiful mild weather.
[[underline]]Lewis[[underline]] making strikeout solid A. [[underline]]
Got advice by telephone from strikeout Senberg [[underline]] that
strikeout Williams [[underline]] & Benjamin [[underline]] have been up
there and that matters look promising.
Lewis ill with headache in afternoon. [[underline]] Hasslacher
[[underline]] says wants to see me. Drove there after supper to his
house. [[underline]]George[[underline]] went along with me. At 7.P.M. in
motor car. [[underline]] George [[underline]] had cracked window shield
of car by fussing with it.

[[end page]]



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I felt much irritated at delay etc. and berated him for it. I lost my temper but afterwards calmed down. After all [underline]George is no worse than I was at his age[underline] and very probably much more reliable and steady than I was.

Found [underline]Hasslacher [underline] at table with [underline]Dubois[underline]. I suggested to him that in order to settle all his objections with Protal Co the latter should write me a letter relinquishing all rights relative any possible exclusive license on which they might have option in case I did not give the exclusive licenses to other parties with which I am supposed to have now pending negotiations. He seems to be very much pleased at

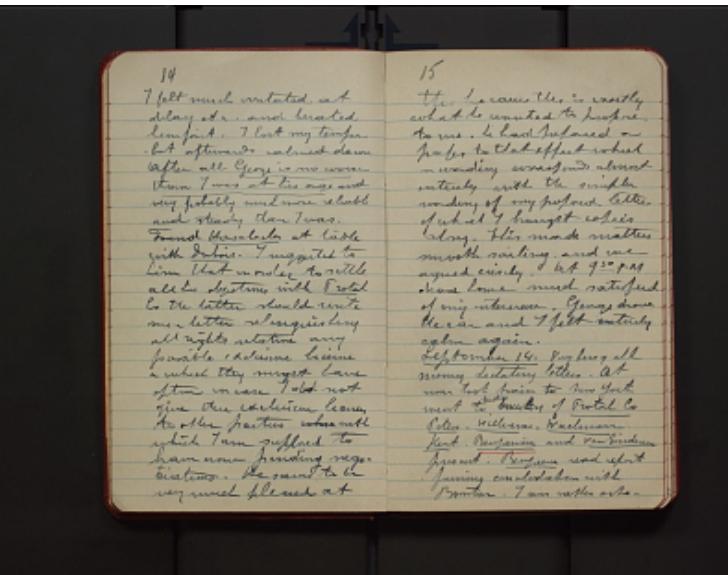
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this because this is exactly what he wanted to propose to me. I had prepared a paper to that effect which in wording corresponds almost entirely with the simpler wording of my proposed letter of which I brought copies along. This made matters smooth sailing and we agreed easily. At 9:30 P.M. drove home much satisfied of my interview. George drove the car and I felt entirely calm again.

September 14 Very busy all morning dictating letters. At noon took train to New York went to trustees of [[underline]] Protal Co Peters. Williams. Wiechman Kent Benjamin and Van Sinderen [[underline]] present. Benjamin read report favoring consolidation with Boonton. I was rather asto-



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to see him endorse my project. Altho' I had to go for him to correct some direct misstatements which seemed to be calculated to do me harm. I dislike the fellow does not seem sincere [[/underline]]; seems full of tricks. [[vertical margin note in red]] [[underline]] Protal meeting [[/underline]][[[marginal note in red]]] after report was read; van Sinderen who just had come back from his vacation in Europe seemed astonished at turns matters had taken and [[underline]] asked abruptly to Wiechman whether he approved all that and Wiechman answered: "Yes, Howard it's all right." [[underline]] which pleased me greatly. Then I asked them to insert few words in paper content so as to make its meaning clearer without otherwise disturbing the content. Van Sinderen readily consented

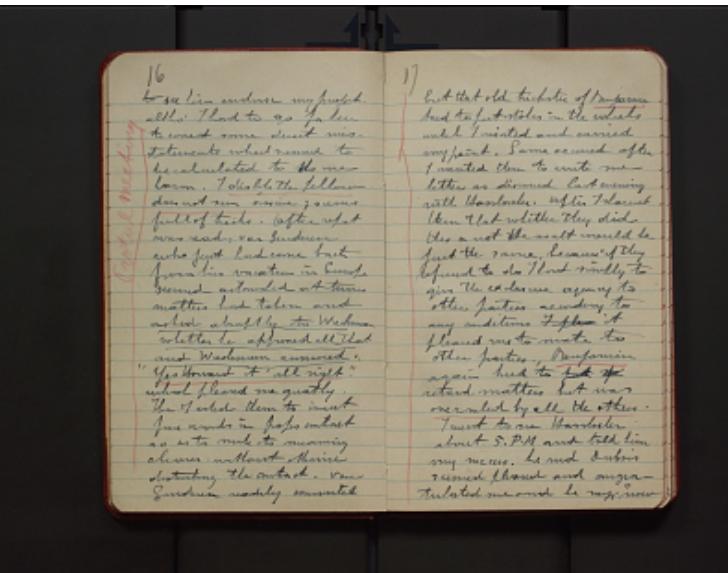
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[[vertical red line in margin entire length of page]] but that old trickster of [[underline]][[Benjamin]] [[/underline in red]] tried to put spokes in the wheels until I insisted and carried my point. Same occurred after I wanted them to write me letter as discussed last evening with Hasslacher. After I showed them that whether they did this or not the result would be just the same, because if they refused to do I had simply to give the exclusive agency to other parties according to any conditions [[strikeout]] I plea [[/strikeout]] it pleased me to make to other parties, [[underline in red]] Benjamin [[/underline]] again tried to [[strikeout]] just to [[/strikeout]] retard matters but was [[underline in red]] overruled by all the others. [[/underline]]

I went to see Hasslacher about 5 P.M and told him my news. he and Dubois seemed pleased and congratulated me and he says: "now



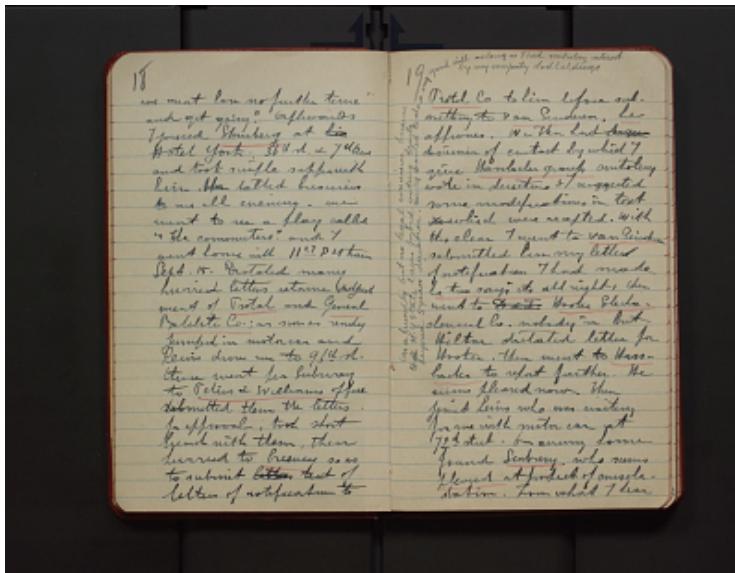
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we must lose no further time and get going." Afterwards I joined [[underlined in red]] Sternberg [[underlined]] at [[strikethrough]] his [[strikethrough]] Hotel York. 36th st. and 7th Ave and took simple supper with him. He talked business to me all evening - we went to see a play called "The commuters." and I went home with 11:27 PM train Sept. 15. Dictated many hurried letters relative adjustment of [[underlined in red]] Protal [[/underlined]] and [[underlined in red]] General Bakelite Co.; [[/underlined]] as soon as ready jumped in motorcar and Lewis drove me to 96th st. thence went per Subway to [[underlined in red]] Peters & Williams [[/underlined]] office submitted them the letters for approval, took short lunch with them, then hurried to Creeney so as to submit [[strikethrough]] letter [[/strikethrough]] text of letters of notification to
[[end of page]]

[[start page]]

[[underlined in red]] Protal Co [[/underlined]] to him before submitting to [[underlined in red]] Van Sinderen, he[[/underlined]], approves. We then had [[strikethrough]] digu [[/strikethrough]] discussion of contact by which I give [[underlined in red]] Hasslacher group [[/underlined]] controlling vote in directions. + I suggested some modifications in text which were accepted. With this clear I went to [[underlined]] Van Sinderen [[/underlined]] submitted him my letters of notification I had made [[underlined in red]] He too says its all right [[underlined]], then went to [[strikethrough]] D&T[[/strikethrough]] [[underlined in red]] Hooker Electrochemical Co. nobody in but Hilton. dictated letter for Hooker. then went to [[underlined in red]] Hasslacher [[/underlined]] to report further. He seems pleased now. Then joined Lewis who was waiting for me with motor car at 72d street. On arriving home found [[underlined in red]]Seabury [[/underlined]] who seems [[underlined in red]] pleased [[underlined]] at prospect of consolidation. From what I hear

[^][[Vertical note in left margin]] (as a friendly but no legal concession because [[strikethrough]] U.S. [[/strikethrough]] N.Y state laws forbid voting trusts beyond 5 years duration. Merely wanted to show my good will as long as I had controlling interest by my majority stock holdings
[[end of page]]



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[[start page]] [[side note]] [[red]]Benjamin[[/red]] Benjamin was living on his wits and money advanced to him by his daughter who had married the son of Rogers the Standard Oil magnate[[/side note]]

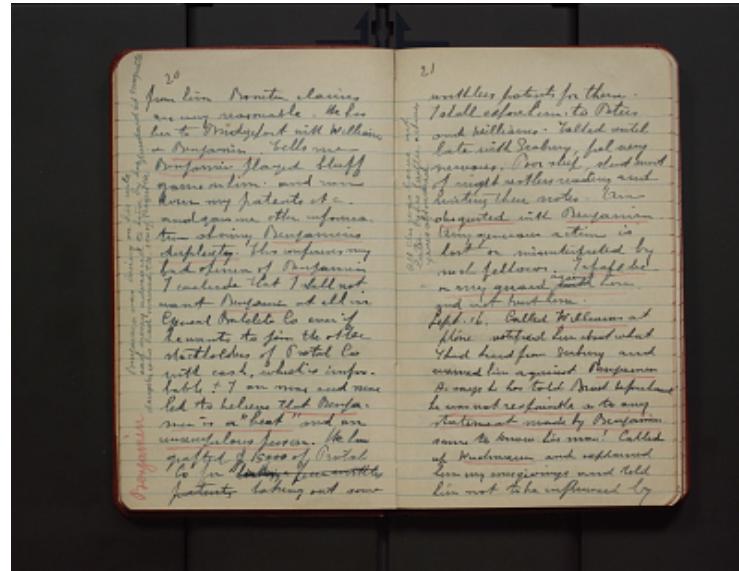
from him Noonton claims are very reasonable. He has been to [[Midyefort]] with Williams & [[underline in red]]Benjamin. [[/underline]] tells me[[underline in red]]Benjamin played bluff game on him. and ran down my patents etc. and gave me other information showing [[underline in red]]Benjamin's duplicity[[/underline]] This confirms my bad opinion of [[underlines in red]]Benjamin[[/underline]] I conclude that I shall not want [[underline in red]]Benjamin[[/underline]] at all in General Bakelite Co even if he wants to join the other stockholders of Protal Co with cash, which is informable. +I am more and more led to believe [[underline in red]]that Benjamin is a "beat[[/underline]] and an [[underline in red]]unscrupulous person.[[/underline]] He has grafted \$15000 of Protal Co. for [[strikethrough]]taking out worthless patents[[/strikethrough]] taking out some

[[end page]]

[[start page]]

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[[side note]] All this was borne out later by his further actions years afterward[[/side note]] worthless patents for them. I shall [enfore?] him. to Peters and Williams. Talked until late with Seabury, feel very nervous. Poor sleep, spent most of the night restless reading and writing these notes. Am [[underline in red]]disgusted [[/underline]]with [[underline in red]]Benjamin[[/underline]]. Any generous action is lost or misinterpretid by such fellows. [[underline in red]]I shall be on my guard [[strikethrough]] [[with?]] [[/strikethrough]] against him and not hurt him. [[/underline]] Sept. 16. Called [[underline]]Williams[[/underline]] at [[home/phone?]] notified him about what I had heard from Seabury and warned him against [[underline in red]]Benjamin[[/underline]] He says he has told Brook beforehand he [[underline in red]]was not responsible as to any statement made by Benjamin[[/underline]] Seems to know his man! Called up [[underline in red]]Wiedmann[[/underline]] and explained him my misgivings and told him not to be influenced by [[end of page]]



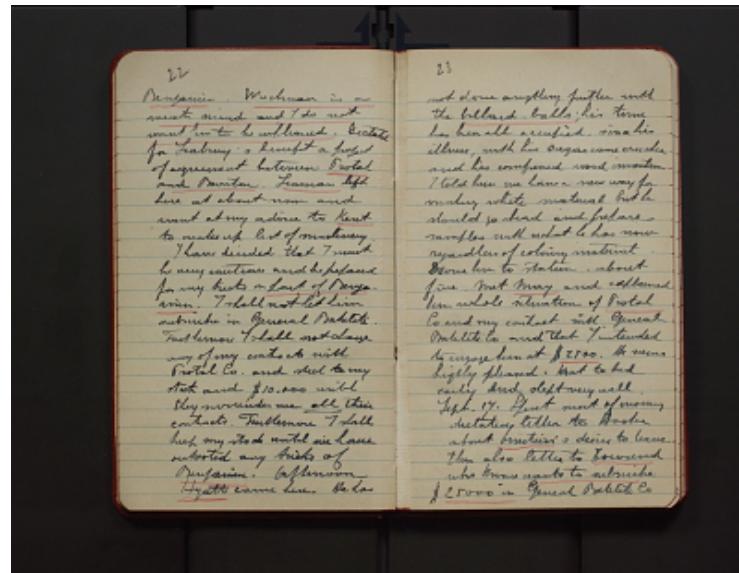
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Benjamin. Wiedman? is a [weak?] mind and I do not want him to be influenced. Dictated for Seabury's benefit a project of agreement between [underline]Protal and Boonton.[/underline] [underline]Leaman?[/underline] left here at about noon and went at my advice to [underline]Kent[/underline] to make up list of machinery. I have decided that I must be very cautious and be prepared for any lists? on [underline][[Lout?]] of Benjamin.[/underline] I shall not let him subscribe in General Bakelite. Furthermore I shall not change any of my contacts with Protal Co. and did to my stock and \$10.000 until they surrender me [underline]Jall[/underline] their contacts. Furthermore I shall keep my stock until we have outvoted any [tricks?] of [underline]Benjamin. [/underline] Afternoon [underline]Hyatt [/underline] came [here?]. he has [[end page]] [[start page]]

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not done anything further with the [underline]billiard balls;[/underline] his time has been all occupied, since his illness, with his sugar cane crushes and his [confounded?] wood invention. I told him we have a new way for making white material but he should go ahead and prepare samples with what he has now regardless of coloring material. Drove him to station. about five met [underline]May[/underline] and explained him whole situation of [underline] Protal [/underline] Co and my contact with General Bakelite Co and that I intended to engage him at [underline] \$2500. [/underline] He seems highly pleased. Went to bed early and slept very well. Sept. 17. Spent most of morning dictating letter to Hooker about [underline] [] tein's? [/underline] desire to leave then also letter to [underline] [?] [/underline] who know wants to subscribe \$25000 in General Bakelite Co. [[end page]]



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Afternoon. George drove us (Celine in red Nina in red, Kenneth Hall & myself) first to school in Dobb's Ferry to present in red Nina for acceptance in red. Then we took Nyack Ferry drove thru lovely Piermont, then thru. picturesque wild mountain wood of in red Woods. Reminiscences of western woods, but without charred trees! Splendid all this, then crossed woods to ledge of Palisades = sublime sight once more. Was there ten years ago and had just some enchanting impressions - Decide to go there oftener and to stay there once a full day Then continued our lovely trip roads sometimes bumpy and hard but what does it matter. Reached Fort George in time to catch 130ish. Ferry. Great sight of New York in beginning

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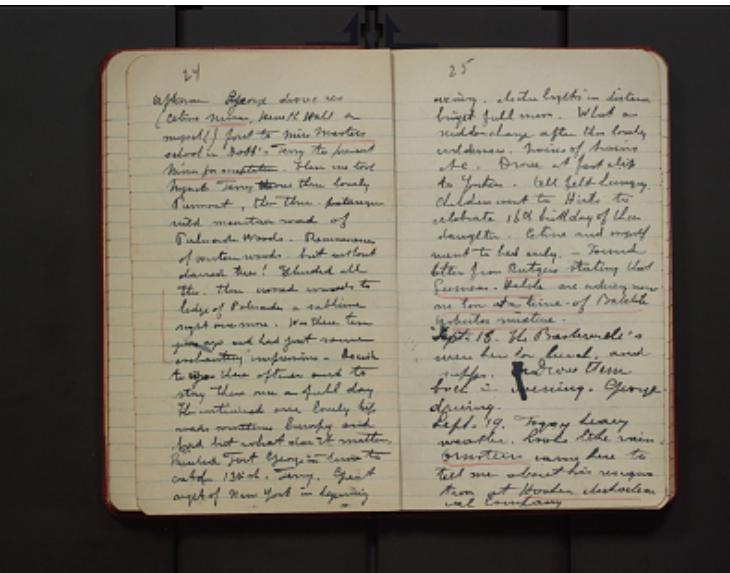
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evening, electric lights in distance bright full moon. What a sudden change after this lovely wilderness. Noises of trains etc. Drove at fast clip to Yonkers. All felt hungry. Childers went to Hirts to celebrate 16th birthday of their daughter. Celine and myself went to bed early. -- Found letter from Rutgers in red stating that in red Siemens Halske in red are ordering now in red one ton at a time - of Bakelite asbestos mixture. in red

Sept. 18. The Baskerville's were here for lunch, and supper. Drove them back in evening. George driving.

Sept. 19. Foggy heavy weather. Looks like rain. in red in red came here to tell me about his resignation at in red Hooker electrochemical in red Company

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[[?]] is tired of waiting and inaction. is not a matter of salary but wants to make himself useful so as to [[underlined]] earn [[/underlined]] and [[underlined]]deserve [[/underlined]] a salary. He is perfectly right. Told him not to be in too great hurry before taking decision. I would like to reach Hooker now but again he is out of reach. I hear he is in Buffalo [[underlined in red]] D^r. Bancroft [[/underlined in red]] and his wife arrived here just before supper came from Ithaca [[underlined in red]] with motor car and chauffeur [[/underlined in red]] Both seemed tired and dusty. Poor Bancroft had a bad cold and coughed much. [[underlined in red]] [[Arnstein?]] [[/underlined in red]] stayed for supper then George drove him to station. - We lighted log fire in the hall as it felt

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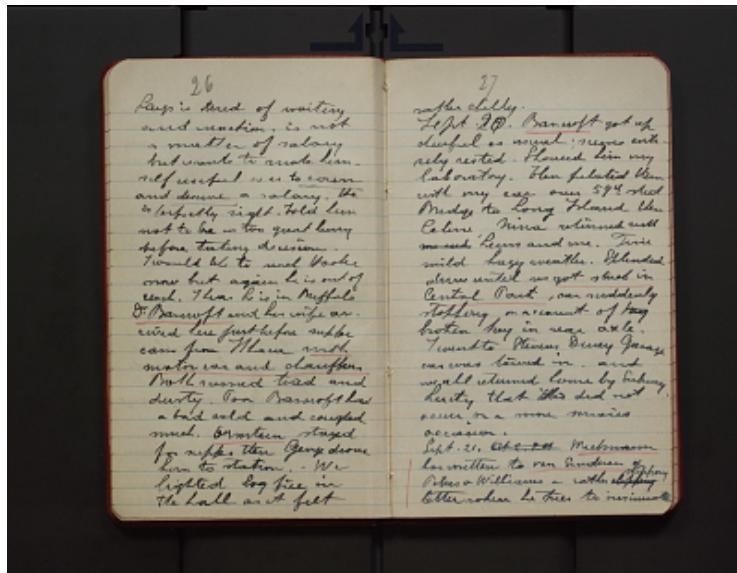
rather chilly.

Sept. 20. [[underlined in red]]Bancroft[[/underlined in red]] got up cheerful as usual; seems entirely rested. Showed him my laboratory. Then [[piloted?]] them with my car over 59[[underlined]]th[[/underlined]] street Bridge to Long Island, then Celine, Nina returned with [[strikethrough]] me and [[/strikethrough]] Lewis and me. Fine mild hazy weather. Splendid drive until we [[underlined in red]] got stuck in Central Park [[/underlined in red]], car suddenly stopping on account of [[strikethrough]] key [[/strikethrough]] broken key in rear axle. I went to Stevens Durey Garage car was towed in. and we all returned home by Subway. Lucky that this did not occur on a more serious occasion.

Sept. 21. [[strikethrough]] At 2. P.M [[/strikethrough]] [[underlined in red]]Wiedman[[/underlined in red]] has written to [[underlined in red]]van Sinderen[[/underlined in red]] & Peters & Williams a rather [[strikethrough]] slipping [[/strikethrough]] slippery letter where he tries to insinuate

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[[end page]]



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that Protal is due to irregular quality of Bakelite furnished by me. I wrote an answer in which I set forth the whole history of the Protal Co but will not send this letter if he is willing to retract his statement. The man is really foolish to bring up this issue which will rebound against him.

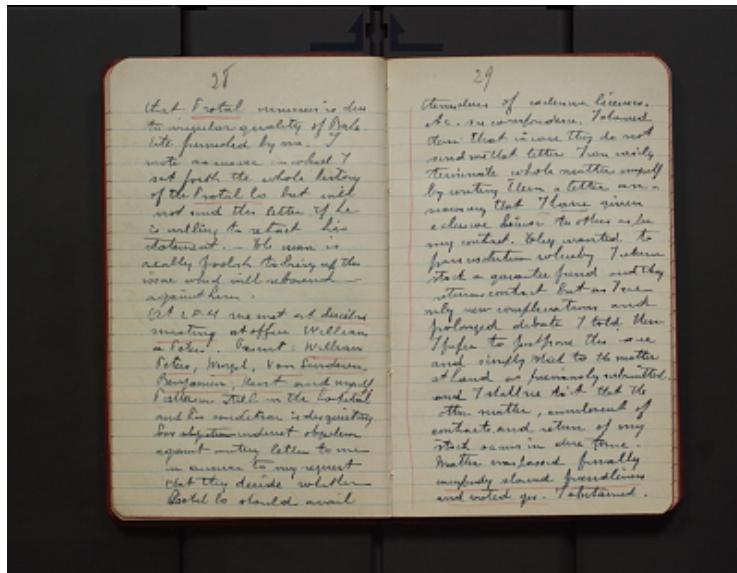
At 2 P.M we met at [directors' ?] meeting at office William and Peters. Present: Williams Peters, Wenzel, Von Sinderen, Benjamin, Kent and myself. Patterson still in the hospital and his condition is disquieting. Some objection indirect objection against writing letter to me in answer to my request that they decide whether Protal Co should avail

[[end page]]

[[start page]]

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themselves of exclusive licenses etc. see correspondence. I showed them that in case they do not send me that letter I can easily terminate whole matter myself by writing them a letter an - [never say?] that I have given exclusive license to others as per my contract. They wanted to form resolution whereby I return stock & guarantee fund and they return contract but as I see only new complications and prolonged debate I told them I prefer to postpone this [?] and simply stick to the matter at hand as previously submitted and I shall see to it that the other matter, annulment of contracts and return of my stock occur in due time. Matter was passed finally everybody showed friendliness and voted yes. I abstained. [[end page]]



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[[but to?]] to [[underline]] Benjamin he is full of tricks and hypocrisy
[[/underline]] and I know that he tries hard but cannot carry out his own selfish plans.

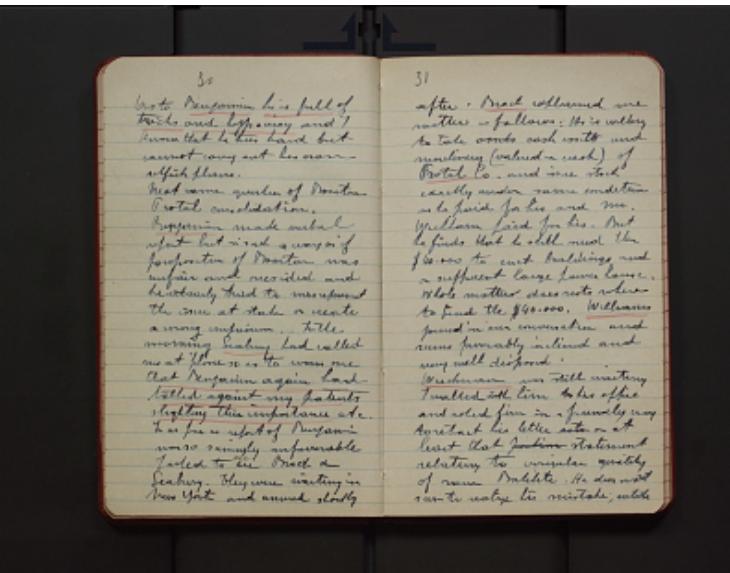
Next came question of Boonton - Protal consolidation.

[[underline]] Benjamin[[/underline]] made verbal [[report?]] but in such a way as if [[preparation?]] of Boonton was unfair and onesided and he certainly tried to misrepresent the issue at stake or create a wrong impression. In the morning [[underline]] Seabury [[/underline]] had called me at phone so as to warn me that [[underline]] Benjamin again had talked against my patents slighting their importance etc. [[/underline]] In? as far as report of Benjamin was so seemingly unfavorable I asked to [[penciled in]] see [[/penciled in]] are [?] & Seabury. They were waiting in New York and arrived shortly

[end page]
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after. [Bread?] explained me matter - follows: He is willing to take [word struck through} assets cash assets and machinery (valued in cash) of Protal Co. and issue stock exactly under same conditions as he paid for his and Mr. Wickham paid for his. But he finds that he shall need the \$40,000 to erect buildings and a sufficient large lower house. Whole matters does [rests?] where to find the \$40,000. [[underline]] Williams joined in our conversation and seems favorably inclined and very well disposed. [[underlined]] Weichman [[underline]] was still waiting. I walked with him to his office and asked him in a friendly way to retract his letter [[strikethrough]] as to [[strikethrough]] or at least that [[strikethrough]] portion [[strikethrough]] statement relating to irregular quality of raw Bakelite. He does not seem to realize his mistake , while end of page



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[[underlined in red]] discussing this matter he became so nervous that he nearly fainted [[/underlined in red]] and [[underlined in red]] I had to shove a chair under him to prevent him from falling. [[/underlined in red]] I stopped the subject. We went together for supper at Mouquin Down town. -and talked further about affairs of Protal Co. I also outlined possible arrangement of [[?]] with assets of Protal Co for General Bakelite Co but putting all this stock in hands of trustee with voting power so as to exclude personal intervention of [[underlined in red]] Benjamin [[/underlined in red]]. I told I do not want to have [[underlined in red]] Benjamin [[/underlined in red]] in any enterprise of the kind. Wiedman seems to be very desirous of joining General Bakelite Co instead of Boonton. We went both back in subway.

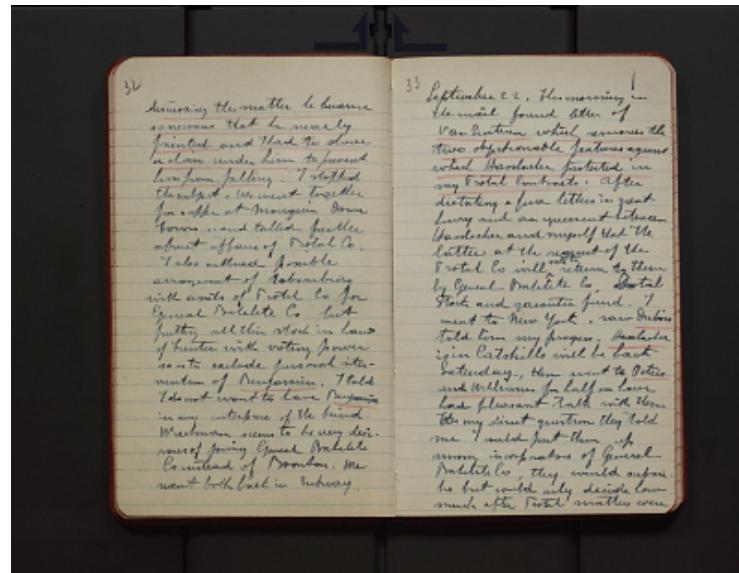
[[end page]]

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September 22. This morning in the mail found letter of [[underlined in red]] Van Senteren which removes the two objectionable features against which Hasslacher protested in my Protal Contracts. [[/underlined in red]] After dictating a few letters in great hurry and an agreement between Hasslacher and myself that the latter at the request of the Protal Co will [[inserted above line]] vote to [[/inserted above line]] return to them by General Bakelite Co, Protal stock and guarantee fund. I went to New York. saw [[underlined in red]] Dubois [[/underlined in red]] told him my progress. [[underlined in red]] Hasslacher [[/underlined in red]] is in Catskills will be back Saturday., then went to [[underlined in red]] Peters and Williams [[/underlined in red]] for half an hour had pleasant talk with them [[After?]] my direct question they told me I could put them up among incorporators of General Bakelite Co instead of Boonton. We went both back in subway.

[[end page]]



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squared up.- Took hasty lunch alone at Bracea's. then went to [[underlined in red]] [[Creevey?]] [[/underlined in red]] submitted him all matters for criticism. [[underlined in red]] He says everything now is correct[[/underlined in red]]. Will need[[underlined in red]] incorporation papers next Monday[[/underlined in red]]. Went to Hookers office. He is not there, tried to telephone to Albert Hooker but he is out. Want to talk him about Ornstein matter. Went to Spaulding garage. My car not yet ready. Took Subway for home at about 5.P.M.

September 23. Remained home all day. - usual work. [[strikethrough]]

September 24. [[/strikethrough]] [[underlined in red]] Ornstein [[/underlined in red]] came here afternoon. Had further talk with him. Says wants to start in business for himself. Later on came here, without previous appointment. Mr.

[[end page]]

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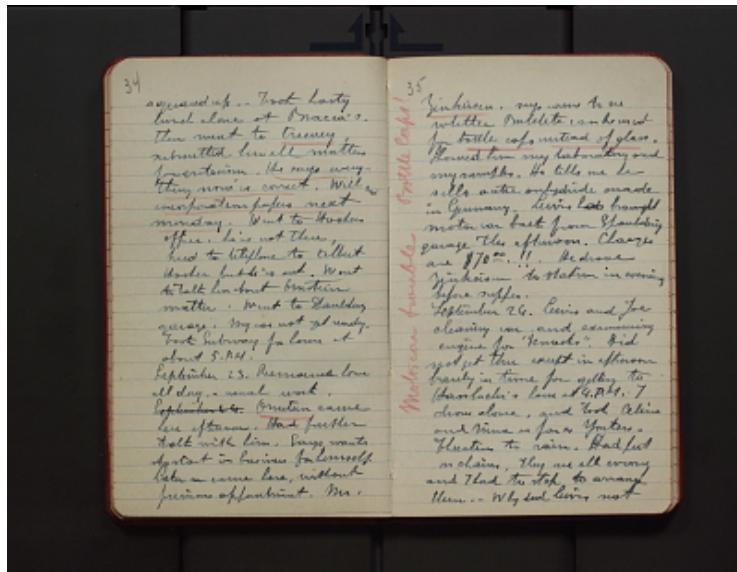
[[side note written vertically in left margin in red pencil]] Motor car trouble
Bottle caps! [[/side note]]

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[[underlined in red]] [[Zinheisen?]] [[/underlined in red]]. says came to see whether Bakelite can be used for [[underlined in red]] bottle caps[[/underlined in red]] [[underline in red]] instead of glass[[/underline in red]]. Showed him my laboratory and my samples. He tells me he sells [[acetic anhydride?]] made in Germany. Lewis has brought motor car back from Spaulding garage this afternoon. Charges are \$70[[underlined]] 00[[/underlined]].!!.. He drove [[Zinheisen?]] to station in evening before supper.

September 24. Lewis and Joe cleaning car. and examining engine for "knocks". Did not get thru except in afternoon barely in time for getting to Hasslachers house at 4.P.M. I drove alone, and took Celine and Nina as far as Yonkers. Threatens to rain. Had put on chains, they are all wrong and I had to stop to arrange them.. Why did Lewis not

[[end page]]



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attend to this long ago as I had ordered him to do. Conference with Hasslacher & Dubois. Hasslacher objects to Protal coming in General Bakelite Co, say each individual member will be invited except Benjamin and this ought to be left to our discretion. I think this is a good way. Dismissed main projects for beginning work. Will engage Protal May directly. [[back?]] off [?] and machinery of Protal. Agrees with my policy. [[My?]] introduction ~~strikethrough~~ I drove ~~strikethrough~~ Very pleased about conference Protal Says I should be President I object because this submits me to routine work. Thinks it would give more prestige to company. I say will accept if Bylaws of corporation are involved so that I am

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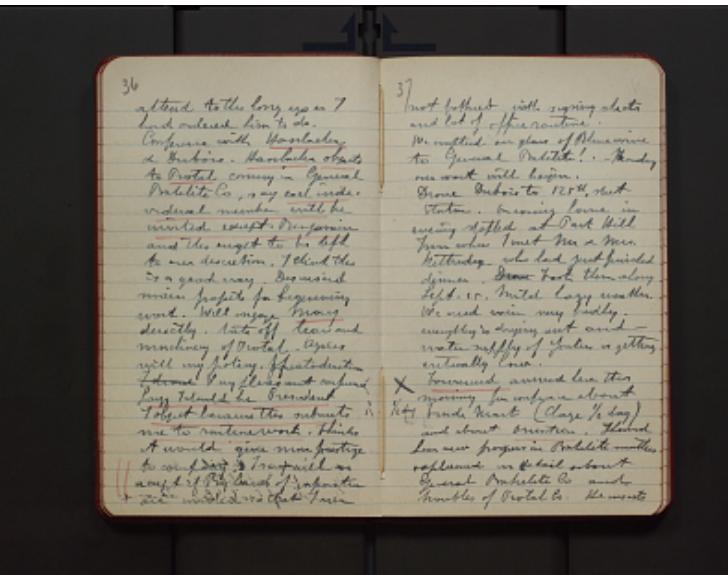
37

not bothered with signing checks and lot of office routine. We emptied our glass of Rhine wine to General Bakelite! -Monday our work will begin. Drove Dubois to 125th street Station. On coming home in evening stopped at Park Hill from where I met Mr & Mrs Kittridge who had just finished dinner. Drove Took them along Sept. 25. Mild hazy weather.

We need rain very badly. everything is drying out and water supply of Yonkers is getting critically low.

[[underlined in red]] Townsend [[margin note]] X 1/2 day arrived here this morning for conference about Trade Mark (charge 1/2 day) and about Protal Showed him new progress in Bakelite matters explained in detail about General Bakelite Co and troubles of Protal Co. He insists

[[end page]]



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[[underlined in red]] on subscribing \$25000. [[/underlined in red]]

Remained overnight.

Sept. 26. At 4 P.M. went to [[underlined in red]] Hasslacher's to sign agreement relative voting control of General Bakelite [[/underlined in red]] Co. and agreement relative [[underlined in red]] [[redistribution?]] of money and stock to Protal Co. [[/underlined in red]] Took supper at Mouquin's uptown met [[Schmalz?]] there. He was alone. Took 100[[underlined]]45[[/underlined]] train home. [[vertical note in margin]] 100 William street [[/vertical note in margin]]

Sept. 27. At 2 P.M. went with [[underlined in red]] May [[/underlined in red]] to new office of General Bakelite Co. & Foersterling Dubois and Roessler there explained my plans as how to start introduction. Spent about 1 1/2 h. in talking.

Met Celine and George on train 5[[underlined]]31[[/underlined]] P.M. and Mandel [[overwritten]]Car[[/overwritten]] Motor car awaited us at station.

[[end page]]

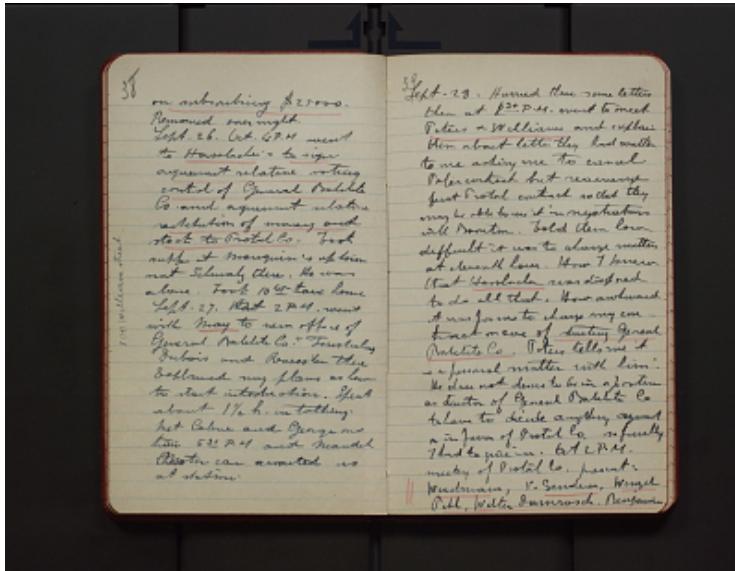
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Sept. 28. Hurried thru some letters then at [[overwritten numbers 1 and 2]] [[2?]][[1?]] [[underlined]]30[[/underlined]] P.M. went to meet [[underlined in red]] Peters & Williams [[/underlined in red]] and explain them about letter they had written to me asking me to cancel Paper contract but rearrange first Protal contract so that they may be able to use it in negotiations with Boonton. Told them how difficult it was to change matters at the eleventh hour. How I knew that [[underlined in red]] Hasslacher [[/underlined in red]] was disposed to do all that. How awkward it was for me to change my contract on eve of [[underlined in red]] starting General Bakelite Co. [[/underlined in red]] Peters tells me it is a personal matter with him: He does not desire to be in a position as director of General Bakelite Co to have to decide anything against or in favor of Protal Co. so finally I had to give in. At 2 P.M. meeting of Protal Co. present: [[underlined in red]] Wiedmann, V. Sinderen, Wenzel [[Tahl?]] Walter Damrosch, Benjamin [[/underlined in red]]

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Kent. Peters & Williams & myself

Proposition of consolidating with Boonton was outvoted unanimously because it involved raising \$40,000. Van Sinderen proposed using our assets for subscribing in Bakelite Co. but matter was postponed. Then Van Sinderen took up question of cancellation of paper contract and modification of first [[underlined in red]] Protal [[/underlined in red]] contract. Formula was read and much discussed. Stenographer of Williams & Peters muddled everything. Then it was corrected a provisional copy handed to me. I told them wanted to have time to submit it to [[underlined in red]] Hasslacher [[/underlined in red]] as it was only fair that I should not make any unapproved changes on eve of important contract with General Bakelite Co.-they consented. The resolution was passed separately whereby phonograph

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exclusive license was relinquished.

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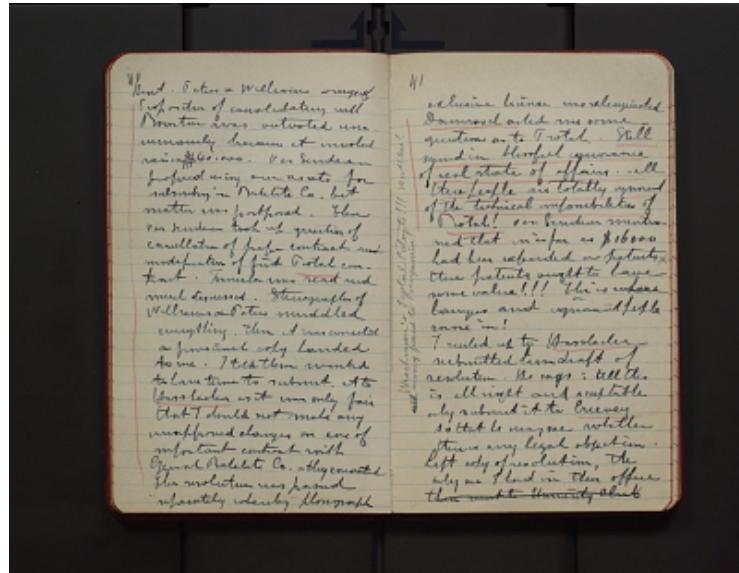
[[vertical note in margin]] Weidman's Protal Patents!!! Worthless!

[[strikethrough]] [[all?]] money paid to Benjamin! [[/vertical note in margin]] [[underlined in red]] Damrosch [[/underlined in red]] asked me some questions as to Protal. [[underlined in red]] Still seemed in blissful ignorance of real state of affairs.- all these people are totally ignorant of the technical impossibilities of Protal! [[/underlined in red]] Van Sinderen mentioned that in as far as \$16000 had been expended on patents x [[x may refer to margin note]] these patents ought to have some value!!!

This is where lawyers and ignorant people come in!

I [[sidled?]] up to [[underlined in red]] Hasslacher [[underlined in red]] submitted him draft of resolution. He says: all this is all right and acceptable only submit it to [[underlined in red]] Creevey [[/underlined in red]] so that he may see whether there is any legal objection. Left copy of resolution, the only one I had in their office [[strikethrough]] then went to University Club [[/strikethrough]]

[[end page]]



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[[top margin]]

He went to Mouquin for supper

Sept. 29. ~~M~~ Went early to New York. met Creevey at Hasslacher office. Submitted him draft of resolution and a letter which I intended ~~xx~~

[[top margin note continued in left margin]] ~~xx~~ to dictate to Protal Co. He and Hasslacher approved of same [[?]] wanted to take lunch. then came back just in nick of time. Gave him the letter to copy. Hasslacher. Dubois & Foersterling ~~X~~ [[note continued on next page]]

[[/left margin]]

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to dress for supper of ~~M~~ Morris Loeb at Harvard Club. Left my paper and business dress at University Club. At Harvard Club met. [[Jack?]], Baskerville, Hasslacher. Evans. Stone. [[Mc Whiney?]], Rowley. Boriman. Hesse, [[-name?]], Moore. [[Dor-?]], McKenna. and Schweitzer. did not greet the latter nor spoke with him. This was supposed to be a Chemist Club Trustees meeting. _ made up my mind that T.F. Stone, Hesse, and [[McWhiney?]] are the worst offics we ever had. All sticks! no go. and no common sense. Lewis was supposed to fetch me with car but somehow Elizabeth our waiter had misunderstood my telephone message so I had to take train and leave my paper at University club.

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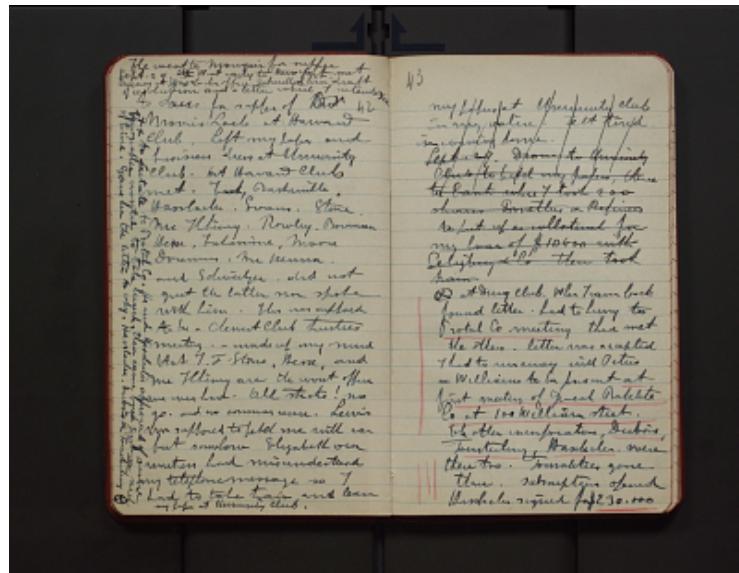
~~my~~ papers at University club in my valise. Felt tired in coming home.

Sept. 29. Drove to University Club to fetch my papers, thence to bank where I took 200 shares Smetlers & Refiners to put up as collateral for my loan of \$10400 with ~~Selyt-?~~ & Co then took train ~~to~~ at ~~vertical red line in margin highlighting nine lines following symbol X in circle~~

~~X~~ [[continuation of note from previous page]] at ~~Drug?~~ Club. When I came back found letter. had to hurry to ~~underlined in red~~ Protal Co. meeting ~~underlined in red~~ there met the others. letter was accepted I had to run away with Peters & Williams to be present ~~underlined in red~~ at first meeting of General Bakelite Co at 100 William street. ~~underlined in red~~

The other incorporators, ~~underlined in red~~ Dubois, Foersterling, Hasslacher. ~~underlined in red~~ were there too. Formalities gone thru. subscriptions opened Hasslacher signed for ~~underlined in red~~ \$230.000 ~~underlined in red~~

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William and Peters for \$30.000.

I [[?]] for borrowed & for Dudley [[red underline]] \$30000 [[/red underline]] and \$1000 for Lewis. x V. Sinderen had told me wants to sign for \$1000. Kent for [[strikethrough]] \$3000 [[/strikethrough]] \$3000. I received my first new five Dollar bill as Director of G. B. Co. I am elected President. Went to dress to University Club for supper of Dr. Morris Loeb. (See everything on previous page before last).

On coming home from University Club with Evan I felt very tired and did not sleep well.

Sept. 29. [[strikethrough]] Wh [[/strikethrough]] Letter of [[red underline]] van Sinderen [[red underline]] for Protal Co. acknowledging mine arrives and [[red underline]] Celine calls my attention [[/red underline]] that the resolution does not stipulate that

[^][[Lewis left my service before I could give him [[that?]] stock of which I intended to keep 5000 for myself and let him have 15000 to keep for his]]

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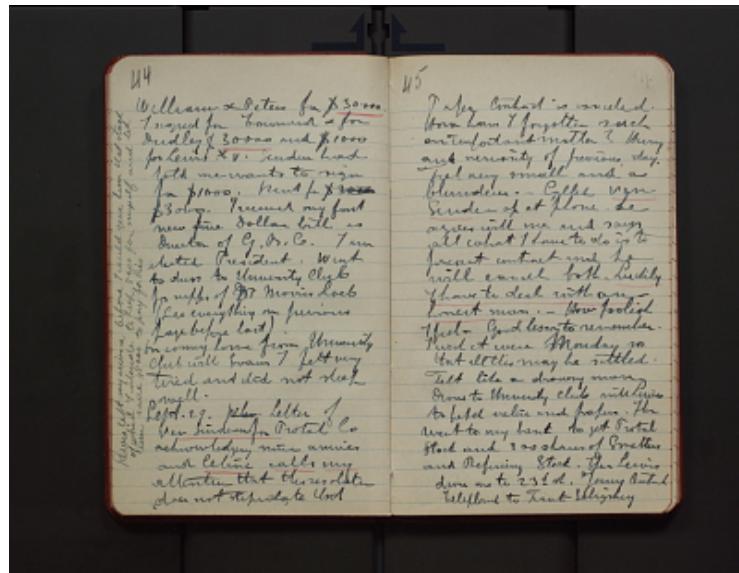
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Paper Contract is canceled. How have I forgotten such an important matter? Hurry and nervousity of previous day.

Feel very small and a blunderer. Called Van Sinderen up at home. He agrees with me and says all what I have to do is to prevent contract and he will cancel both. [[red underline]] Luckily I have to deal with an honest man. [[/red underline]] - How foolish I feel - Good lesson to remember. I wish it were Monday so that all this may be settled. Felt like a [[drowsy/drowning?]] man. Drove to University Club with Lewis to hotel valise and papers. Then went to my bank to get Protal Stock and 900 shares of Smelters and Refining Stock. Then Lewis drove me to 23rd st. Jerry [[?]] [[Central?]] telephoned to Frank [[Seligshey?]]

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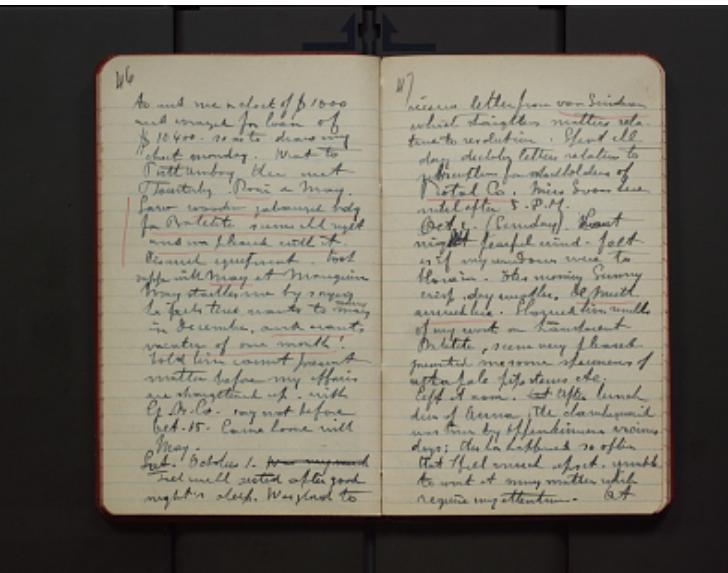
to and me a check of \$1000 and arranged for loan of \$10400. So as to draw my check monday. Went to Perth Amboy then met Foersterling. [[red underline]] Rossi & May saw wooden abandoned bdg for Bakelite seems all right and am pleased with it. [[/red underline]] Discussed equipment. Took took supper with [[red underline]] May [[/red underline]] at Mouquins. May startled me by saying he [[?]] wants to marry ^[[marry]] in December. [[red underline]] and wants vacation of one month! [[/red underline]] Told him cannot present matter before my affairs are straightened up. with G. B. Co. say not before Oct. 15. Came home with May.

Sat. October 1. [[strikethrough]] Was very much [[/strikethrough]] Feel well rested after good night's sleep. Was glad to
[[end page]]

[[start page]]

receive letter from [[red underline]] van Sinderen [[/red underline]] which straightens matters relative to resolution. Spent all day dictating letters relative to nibreutin[[?]] for stockholders of [[red underline]] Protal Co. [[/red underline]] Miss Evans here until after 5. P.M.

Oct. 2. (Sunday) Last night fearful wind. Felt as if my windows were to blow in. This morning Sunny crisp, dry weather. [[red underline]] [[DeMuth?]] arrived here. [[/red underline]] Showed him results of my work on transparent Bakelite, seems very pleased presented me some specimens of [[methofale?]] pipe stems etc. Left at noon. [[/strikethrough]] At [[/strikethrough]] After lunch dress of Anna, the chambermaid was torn by Oppenheimer's vicious dogs; this has happened so often that I feel much upset. Unable to work at my matters which require my attention. At
[[end page]]



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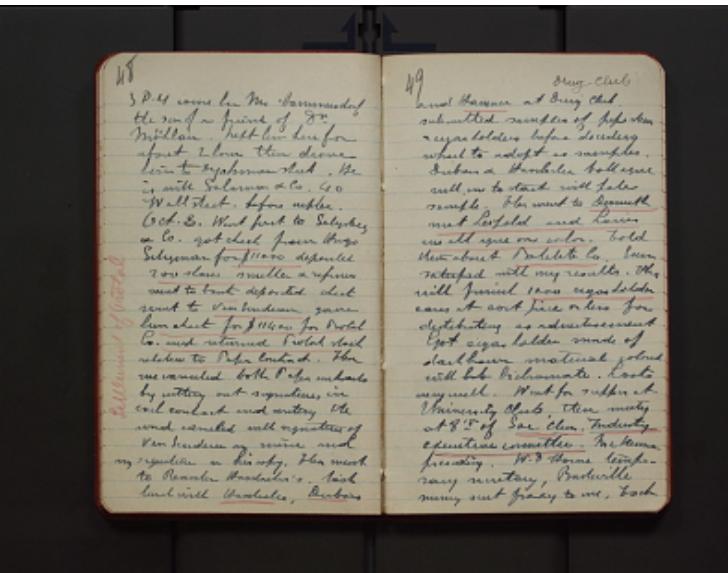
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3 P.M. came by Mr. Hammerdorff the son of a friend of Dr. Mohlau. Left him here for about 2 hours then drove him to Dyckman Street. He is with Salomon & Co. 40 Wall Street. before supper. Oct. 3. Went first to Selberg[[?]] & Co. got [[red underline]] check [[/red underline]] from Hugo [[Schigman?]] for [[red underline]] \$11000 [[/red underline]] deposited [[red underline]] 200 shares [[/red underline]] smelter & refiners went to bank deposited check went to [[red underline]] Van Sinderen [[/red underline]] gave him [[red underline]] check for \$11400 for Protal Co. and returned Protal stock relative to Paper Contract. [[/red underline]] Then we canceled both Paper contracts by writing out signatures in end contract and writing the word canceled with signature of Van Sinderen on mine and my signature on his copy Then went to [[Revender?]] Hasselacher took lunch with Hasselacher, Dubois [[end page]]

[[start page]]

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and [[Hamner?]] at Drug Club ^[[Drug Club]] submitted samples of pipe stems & cigar holders before deciding which to adopt as samples. Dubois & Hasselacher both agree with me to start with [[pale?]] sample. Then went to [[red underline]] [[Denmuth?]] met Leopold and Lewis and all agree on color. [[/red underline]] Told them about [[red underline]] Bakelite Co. [[/red underline]] Seem satisfied with my results. They will furnish [[red underline]] 1000 cigar holder [[/red underline]] cases at cost price or less for distributing as advertisement Got cigar holder made of dark brown material colored with [[strikethrough]] bib [[/strikethrough]] bichromate. Looks very well. Went for supper at University Club, then meeting at 8:15 of [[red & black underlines]] [[Sae. Chem.?]] Industry executive committee. [[/red & black underlines]] McKenna presiding, W. J. Horne temporary secretary, Baskeville money sent [[fraay?]] to me, back [[end page]]



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many sent proxy to Mckenna Briggs too sent proxy to McKenna, present, [[Doremus?]], Dr. Gustave [[Thompson?]], Winon. Thos. Parker, Love, Pond Coblenz [[Hesse?]], Porter nominated [[underlined]] Schweitzer [[/underlined]] for vice chairman seconded by Love. I nominated Whitaker and explained his qualifications. Secret ballot. Result: [[underlined]] 5 for Schweitzer, 9 for Whitaker. [[/underlined]] Another lick for [[underlined]] Schweitzer! [[/underlined]] Then [[Parker Mc Ihiney?]] was elected honorary secretary; went home with Horne. with 10:45 P.M. train.

Oct. 4. Felt rather tired. Busy all day dictating letters and outline of plan of business for Gen. Bakelite Co. On evening went to visit [[underlined]] Whitaker [[/underlined]] in his house. Hawthorne Ave. with Celine and [[end page]]

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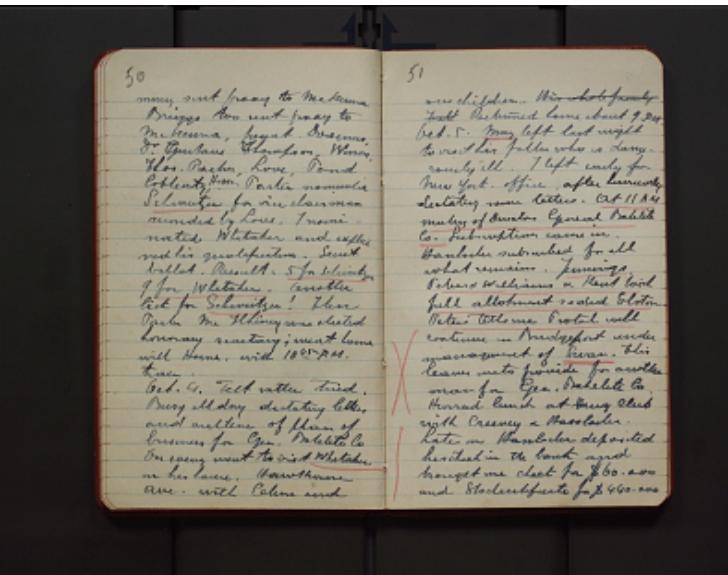
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our children. [[strikethrough]] His whole family talk[[/strikethrough]] Returned home about 9. PM.

Oct. 5. [[underlined]] May [[/underlined]] left last night to visit his father who is dangerously ill. I left early for New York office. after hurriedly dictating some letters. [[/underlined]] At 11 AM meeting of Directors General Bakelite Co. [[/underlined]] Subscriptions came in. Hasslacher subscribed for all what remains. [[underlined]] Jennings, Peters & Williams & Kent with full allotment so did Elston. Peter tells me Protal will [[/underlined]] continue in Bridgeport under management of [[underlined]] Swan. [[/underlined]] This leaves me to provide for another man for Gen. Bakelite Co. Hurried lunch at Drug Club with Greevey & Hasslacher.

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Later on Hasslacher deposited his check in the bank and brought me check for \$60.000 and Stock certificate for \$440.000



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and I signed my agreement and assigned my patents. Very hot sultry weather since several days and still waiting for rain. everything is drying out. Went to University Club and there awaited until 7P.M. [underline in red] Celine[[/underline in red]] who was motored there by Lewis. Took supper at Claremont with [[underline in red]] Celine[[/underline in red]] very pleasant evening. Warm mild temperature. Drove home about 9.P.M. [[underline in red]] This is the happy termination of second part of my Bakelite work. [[/underline in red]] A good reasonable contract, good people to cooperate and the feeling that I have earned my part of the contract and that everything is fair and square and properly prepared for action [[underline in red]] and -now ahead. [[/underline in red]] [[in red pencil]]! [[/in red pencil]]

[[end page]]

[[start page]]

[[pencil in margin]] 53 [[/pencil in margin]]

[[pencil in margin]] of train wreck in California x [[/pencil in margin]]

Oct. 6. Up early correcting typewritten copies of yesterdays dictation as to plan of action. Dictated hurriedly more matter then at 11 drove to Cortlandt then to Seligsberg to deposit check for \$30.000. (Yesterday deposited check for \$60 000 at my bank. Hurried lunch.) Went for lantern slides of wreck. x This afternoon conference with [[red underline]] Creevey[[/red underline]]. Wanted to see [[red underline]] Thurlow [[/red underline]] this morning but [[red underline]] was not there again [[/red underline]] when I left. Sultry unpleasant weather. drought unbroken

Oct 7. Busy dictating all morning rushed to New York fetched lantern slides of wreck. Conference with [[red underline]] May [[/red underline]] at office. May looks pale and haggard and nervous. Seems to think his designation "Office Manager" not high enough (!) Says sounds like office boy. - I am afraid

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and I signed my agreement and assigned my patents. Very hot sultry weather since several days and still waiting for rain. everything is drying out. Went to University Club and there awaited until 7P.M. Celine who was motored there by Lewis. Took supper at Claremont with Celine very pleasant evening. Warm mild temperature. Drove home about 9.P.M. This is the happy termination of second part of my Bakelite work. A good reasonable contract, good people to cooperate and the feeling that I have earned my part of the contract and that everything is fair and square and properly prepared for action -now ahead.

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Oct 6. Up early correcting typewritten copies of yesterdays dictation as to plan of action. Dictated hurriedly more matter then at 11 drove to Cortlandt then to Seligsberg to deposit check for \$30.000. (Yesterday deposited check for \$60 000 at my bank. Hurried lunch) went for lantern slides of wreck. x This afternoon conference with Creevey. Wanted to see Thurlow this morning but was not there again when I left. Sultry unpleasant weather. dictating all morning and to New York fetched lantern slides of wreck. Conference with May at office. May looks pale and haggard and nervous. Seems to think his designation "Office Manager" not high enough (!) Says sounds like office boy. - I am afraid

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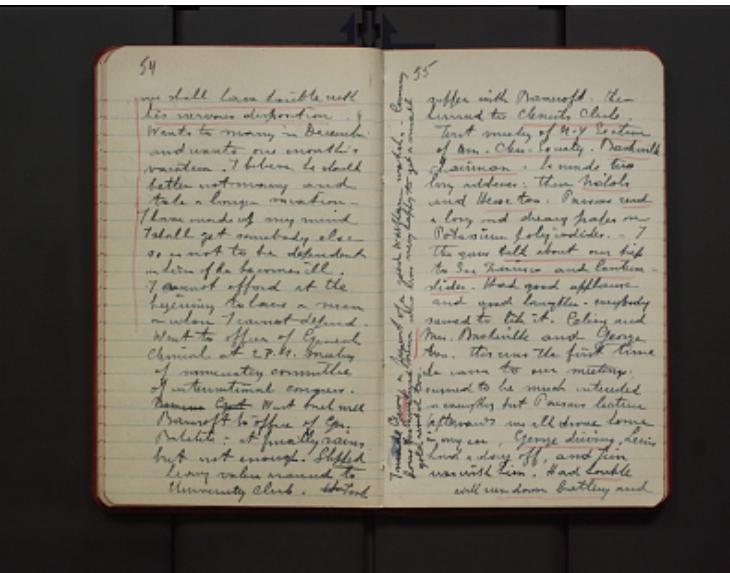
[[underline in red]] we shall have trouble with his nervous disposition[[/underline in red]]. Wants to marry in December and wants one month's vacation. I believe he should better not marry and take a longer vacation - I have made up my mind I shall get somebody else so as not to be dependent on him if he becomes ill. I cannot afford at the beginning to have a man on whom I cannot depend. Went to office of General Chemical at 2 P.M. Meeting of nominating committee of international congress. [[strikeout]] Nomina Got[[/strikeout]] Went back with Bancroft to office of Gen. Bakelite - it finally rains but not enough. Shipped heavy valve around to University Club. [[strikeout]] the [[/strikeout]] took

[[end page]]

[[start page]]

55

[[in margin]] I made [[underline in red]] George[[/underline in red]] a present of a good Waltham watch. Coming home he mentioned [[underline in red]] Nina [[/underline in red]] who was very happy to get a small gold watch too. [[/in margin]] supper with Bancroft. then hurried to [[underline in red]] Chemists Club[[/underline in red]]. First meeting of [[underline in red]] N.Y Section of Am. Chem. Society Baskerville Chairman[[/underline in red]]. He made two long addresses: then [[underline in red]] Nichols [[/underline in red]] and [[underline in red]] Hesse too [[/underline in red]]. Parsons [[underline in red]] read [[/underline in red]] a long and dreary paper on Potassium polyiodides. - I then gave [[underline in red]] talk about our trip to San Francisco and lantern slides. [[/underline in red]]. Had good applause and good laughter. everybody seemed to like it. Celine and Mrs. Baskerville and George too. This was the first time she came to our meetings. seemed to be much interested in everything but Parsons lecture Afterwards we all drove home in my car, [[underline in red]] George driving [[/underline in red]]. Lewis had a day off, and Jim was with him. Had [[underline in red]] trouble [[/underline in red]] with [[underline in red]] run down battery [[/underline in red]] and



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[[red underline]] George [[/red underline]] had to hunt for dry cells. The Baskerville's, and Whitaker drove home with us. I felt rather tired after a very strenuous day.

Oct 8. Dictated all morning matters relating to Gen. Bakelite Co. took a nap to get some rest. In evening went to University Club for supper; there I met Little, Parsons, Walker, Hillebrand & Bancroft. walked to chemists Club where meeting for electing Chairmen of sections of [[underline(red)]] International Congress [[/end underline]] was assembled. I was [[underline(red)]] elected Chairman of Rubber & Plastics. Schweitzer [[/end underline]] tried to get in section of Legislation & Patents. Just what I thought! I got up and called attention to danger of having man representing private interests and [[end page]]

[[start page]]

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recommended Byrnes. Then Plant got up and said in England we had the Lord Chief Justice and here we ought to have Hughes. Then Bancroft moved no decision should be taken on such an important matter without due deliberation and Schweitzer got left. Went home with Evans with [[strikethrough]] 10 [[/strikethrough]] 12 [[underline]] 35 [[/underline]] train.

Oct. 9. (Sunday) Spent morning arranging statements for conference with [[underline(red)]] Thurlow [[/underline(red)]] relative to settlement of our relations. Took a nap. [[underline(red)]] Thurlow [[/underline(red)]] came at 3 P.M I asked him first what he wanted after I had explained him how my business matters stood. He first spoke of 20% which I showed him was absurd and out of the question. I offer him 440 share of my General Bakelite Stock in full settle-

[[red vertical line in right margin along last six lines of text]]

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George had to hunt for dry cells. Hillebrand & and Whitaker drove home with us. I got another train after a very strenuous day.

Gen. Bakelite all morning matters relating to Gen. Bakelite Co. Little got to get some rest. Evans went to Chemistry Club for coffee & then I met Little, Parsons, Walker, Hillebrand & Bancroft, walked to chemists Club where meeting for electing Chairmen of sections of International Congress was assembled.

Then elected chairman of Bakelite Plastic. Schweitzer tried to get in section of Legislation & Patents. Just what I thought! I got up and called attention to danger of having man representing private interests and

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recommended Byrnes. Then Plant got up and said in England we had the Lord Chief Justice and here we ought to have Hughes. Then Bancroft moved no decision should be taken on such an important matter without due deliberation and Schweitzer got left. Went home with Evans and the 12 1/2 train. Oct. 9. (Sunday) Spent morning arranging statements for conference with Thurlow relative to settle-
ment of our relations. Took a nap. Thurlow came at 3 P.M. Tolentino first what he wanted of 1/4 stock released him from my business conditions stock. He first asked of 20% which I showed him was absurd and out of the question. I offer him 440 share of my General Bakelite Stock in full settle-

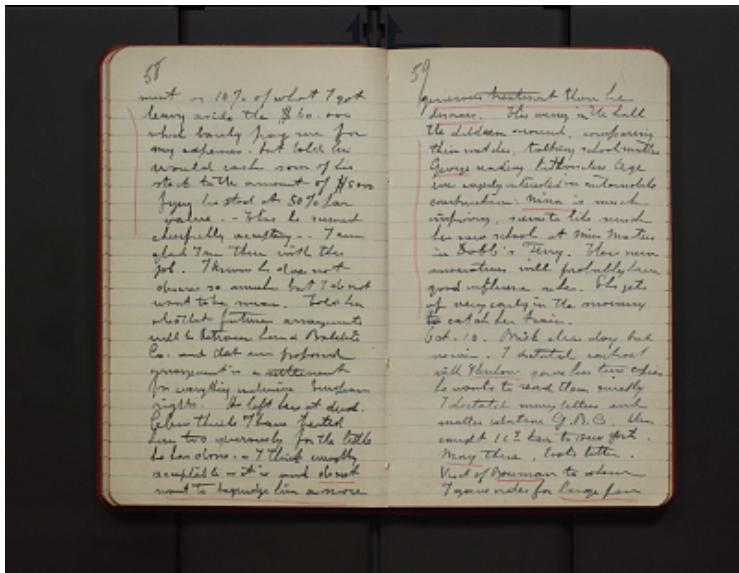
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[[pencil note in upper left margin]] 58 [[/pencil note in upper left margin]]
ment or 10% of what I got leaving aside the \$60.000 which barely pays
me for my expenses. but told him would cash some of his stock to the
amount of \$5000 fixing his stock at 50% for value. . This he seemed
cheerfully accepting...I am afraid I am thru with this job. I know he does
not deserve so much but I do not want to be mean. Told him also that
future arrangements will be between him & Bakelite Co. and that our
proposed arrangement is a settlement for everything inclusive European
rights. He left here at dusk. Celine thinks I have treated him too
generously for the little he has done. - I think everything acceptable as it
is and [[underline(red)]] do not want to begrudge him a more [[/underline
(red)]] [[end page]]

[[start page]] [[pencil note in upper left margin]] 59 [[/pencil note]]
[[underline(red)]] generous treatment than he deserves. [[/underline
(red)]] This evening in the hall the children around, comparing their
watches, talking school matters [[underline(red)]] George [[/underline
(red)]] reading [[/literature class Age?]] even eagerly interested in
automobile combustion. [[underline(red)]] Nina [[/underline(red)]] is
much improving, seems to like much her new school at Miss Masters in
Dobb's Ferry. Her new adventures will probably have good influence on
her. She gets up very early in the morning to catch her train.

Oct. 10. Brisk clear day but no rain. I dictated contract with [[underline
(red)]] Heulow [[/underline]] gave him two copies he wants to send them
quickly I dictated many letters and matter relative G.B.C. then caught 12
[[underline]] 7 [[/underline]] train to New York. [[underline(red)]] May
[[/underline]] there, looks better. Visit of [[underline(red)]] Bouman
[[/underline]] to whom I gave order for large pan [[end page]]

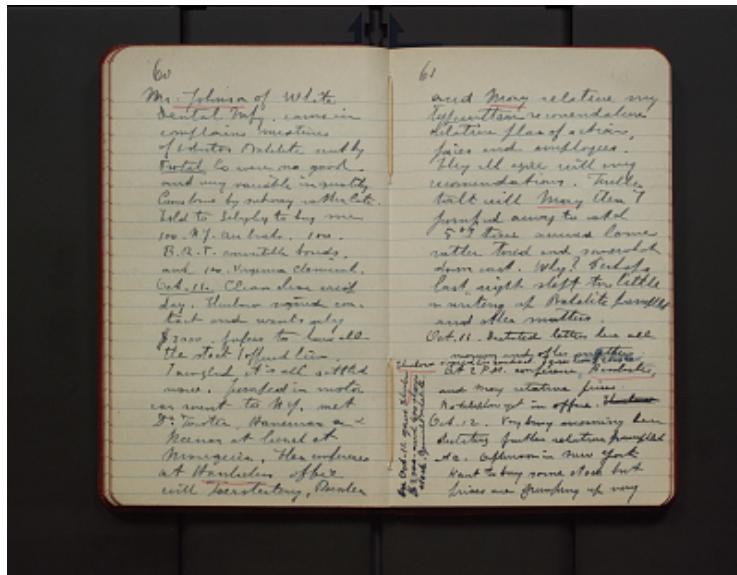


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[[pencil note in upper left margin]] 60 [[/pencil note in upper left margin]] Mr. [[underline (red)]] Johnson [[/underline (red)]] of White Dental Mfg. came in complains mixtures of asbestos Bakelite sent by [[underline]] Protal [[/underline]] Co were no good. and very variable in quality. Came home by subway rather late. Told to Selsby to buy me 100. NY. Au [[hale?]]. 100. B.R.T. convertible bonds, and 100. Virginia Chemical. [[underline]] Oct. 11. [[/underline]] Clean clear crisp day. Heulow required contract and wants only \$2000. prefers to have all the stock I offered him. I am glad it is all settled now. Jumped in motor car went to NY. met Dr. Touter, Haneman & Neemar at lunch at Mauquins. Then conferences at [[underline (red)]] Hasslachers [[/underline]] office with Foersterling, Roessler [[end page]] [[start page]] [[pencil note in upper left margin]] 61 [[/pencil note]] and [[underline (red)]] May [[/underline]] relative my typewritten recommendation! relative plan of a action, prices and employees. They all agree with my recommendations. Truller talk with [[underline (red)]] May [[/underline]] then I jumped away to catch 5 [[underline]] 59 [[/underline]] train arrived home rather tired and somewhat down cast. Why? Perhaps last night slept too little in writing up Bakelite pamphlet and other matters.

Oct. 11. Dictated letters here all morning and other matters. ^[[Henlow signed his contract. I gave him \$2000 [[underline]] 00]] [[note in margin]] On Oct. 1.. gave Heulow \$2000. and 400 shares stock. General Bakelite. [[/note in margin]] At 2 P.M. conference [[underline (red)]] Hasslacher [[/underline]] and May relative prices. No telephone yet in office. [[strikethrough]] Heulow [[/strikethrough]]

Oct. 12. Very busy morning here dictating further relative pamphlet etc. Afternoon in New York Want to buy some stock but prices are jumping up very [[end page]]



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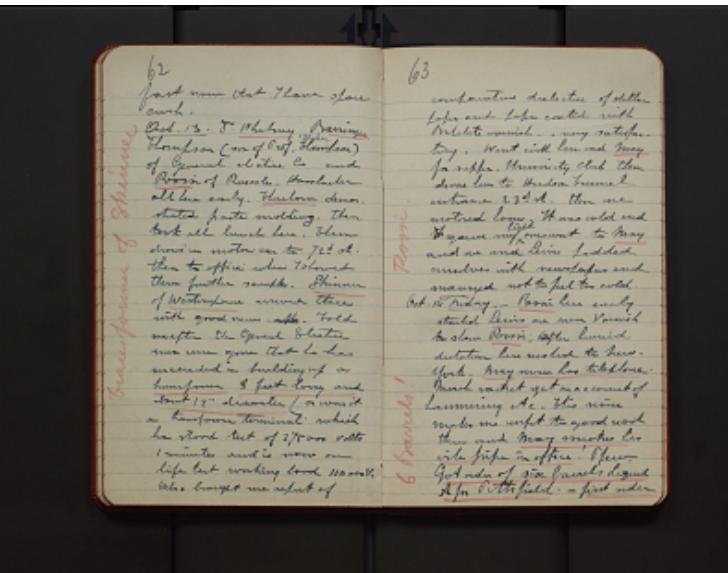
fast now that I have spare cash.

[[margin note in red]] Transformer of Skinner [[/margin]]
 [[underlined]] Oct. 13. [[/underlined]] Dr. [[underlined in red]] Whitney,
 Barringer, [[/underlined]] Thompson (son of Prof. [[insertion]] Elihu
 [[/insertion]] Thompson of General electric Co and [[underlined in red]]
 Rossi [[/underlined]] of Roessler. Hasslacher all here early. [[underlined in red]] Thurlow [[/underlined]] demonstrated paste molding. then took all
 lunch here. then drove in motor car to 72d st. then to office where I
 showed them further samples. [[underlined in red]] Skinner
 [[/underlined]] of [[underlined in red]] Westinghouse [[/underlined]]
 arrived there with good news. [[del]] after [[/del]]
 Told me after the General Electric men were gone that he has
 succeeded in building up a [[underlined in red]] transformer 8 feet long
 and about 12" diameter [[/underlined]] (or was it a transformer terminal.
 which has stood test of 275000 volts 1 minute and is now on life test
 working load 110000 V. Also brought me report of
 [[end page]]

[[start page]]

[[comparative ?]] dielectric of shellac paper and paper coated with
 Bakelite varnish. . very satisfactory. Went with him and [[underlined in red]] May [[/underlined]] for supper. University club then drove him to
 Hudson Tunnel entrance 23d st. then we motored home. It was cold and
 I gave my ^[[insertion]] light [[/insertion]] overcoat to [[underlined in red]] May [[/underlined]] and we and Lewis padded ourselves with newspaper
 and managed not to feel too cold.

[[vertical margin note in red]] Rossi. [[/vertical margin note]]
 Oct. 14 [[underlined]] Friday [[/underlined]].- [[underlined in red]] Rossi
 [[/underlined]] here early [[started?]] [[underlined in red]] Lewis
 [[/underlined]] one run Varnish to show [[underlined in red]] Rossi
 [[/underlined]]. After hurried dictation here rushed to New York.
 [[underlined in red]] May now has telephone [[/underlined]]. Much racket
 yet on account of hammering etc. This noise makes me unfit to good
 work there and [[underlined in red]] May smokes his vile pipe in office!
 [[/underlined]] Pfew. [[underlined in red]] Got order of six barrels Liquid
 A for Pittsfield. - first order [[/underlined]]
 [[margin note in red]] 6 Barrels![[/margin note]]
 [[end page]]



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[[underlined in red]] of that size [[/underlined in red]]. About 3 P.M
[[underlined in red]] Von Vietinghoff arrived. [[/underlined in red]] He has
married rich widow of LaSalle III. Seems to be enthusiastic about our
samples. Visit interrupted by [[underlined in red]] [[Herreshoff?]].
[[/underlined in red]] coming to see me about [[underlined in red]] bottle-
cap. [[/underlined in red]] [[strikethrough]] Show [[/strikethrough]]
Referred him to [[underlined in red]] May. [[/underlined in red]]
[[strikethrough]] Drove [[/strikethrough]] Went uptown in crowded
Subway about 6 P.M. with [[underlined in red]] Vietinghoff [[/underlined in red]]
and accompanied him to place in 72[[underlined]]d[[/underlined]]
st. near 5[[underlined]]th[[/underlined]] Ave. where he was to take
supper. Then went to University Club. There met [[underlined in red]]
Chandler [[/underlined in red]] and his oldest graduate a southern
gentleman Mr. Carson. Chandler invited me to join them for supper
which I did. He was in excellent mood. and talked old matters over
again. Very enjoyable evening. [[underlined in red]] Chandler
[[/underlined in red]] is a real dear boy. He and I drove to
42[[underlined]]d[[/underlined]] street

[[end page]]

[[start page]]

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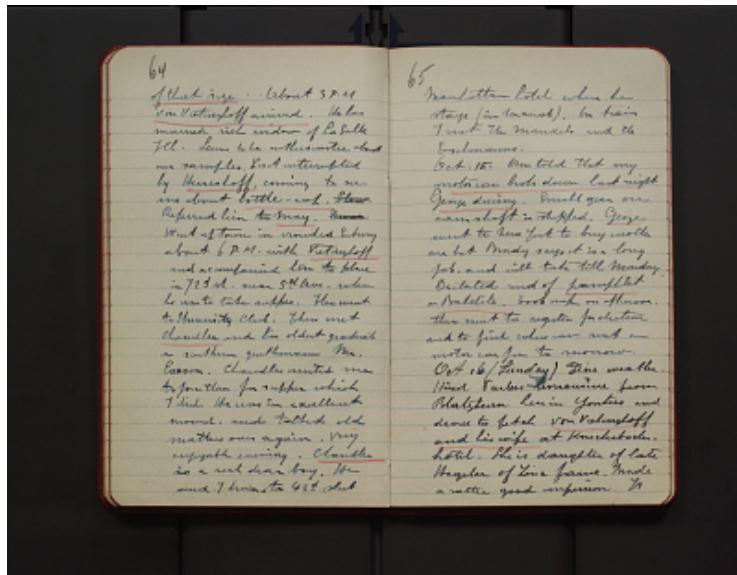
Manhattan hotel where he stays (in taxicab). On train I met the Mandels
and the Erdmanns.

Oct 15. Am told that my [[underlined in red]] motor car broke down last
night. George driving. [[/underlined in red]] Small gear on camshaft is
stripped. [[underlined in red]] George [[/underlined in red]] went to New
York to buy another one but [[Brady?]] says it is a long job. and will take
till Monday.

Dictated end of [[underlined in red]] pamphlet on Bakelite. [[/underlined in red]]
Took nap in afternoon. then went to register for election and to
find where can rent a motor car for to morrow.

Oct 16 (Sunday) Fine weather. Hired [[P____?]] limousine from
[[Blatzhearn?]] here in Yonkers and drove to fetch [[underlined in red]]
Von Vietinghoff and his wife [[/underlined in red]] at Knickerbocker
hotel. She is daughter of late Hegeler of Zinc fame. Made a rather good
impression. Is

[[end page]]



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rather quiet in behavior. They took lunch here then we went the Tarrytown-Briarcliff Boston Road route. ~~Many~~ Many ~~motor~~ Many motor cars out. rather dusty in some places. Took supper at Claremont, then drove them back to Knickerbocker and me back home.

Oct. 17. Busy here in morning, afternoon at N.Y office. Evening supper with Baskerville at Engineers Club. then went to St Regis to ~~note on right sidebar of page, traveling upward on the page~~ x Sir Alfred Mond, later Lord Melchett ~~note on right sidebar of page, traveling upward on the page~~

meet Robert Mond ~~his brother M.P and Dr. Mohr. They had their usual kicks about U.S. The M.P~~ ~~in different ink~~ Alfred ~~in different ink~~ seems even more talkative than Robert. Felt rather tired when going home.

Oct. 18. This morning in laboratory found work rather mixed up and in making a remark to Lewis ~~he flared?~~ out and half waving seemed to pose ~~[end page]~~

~~[start page]~~

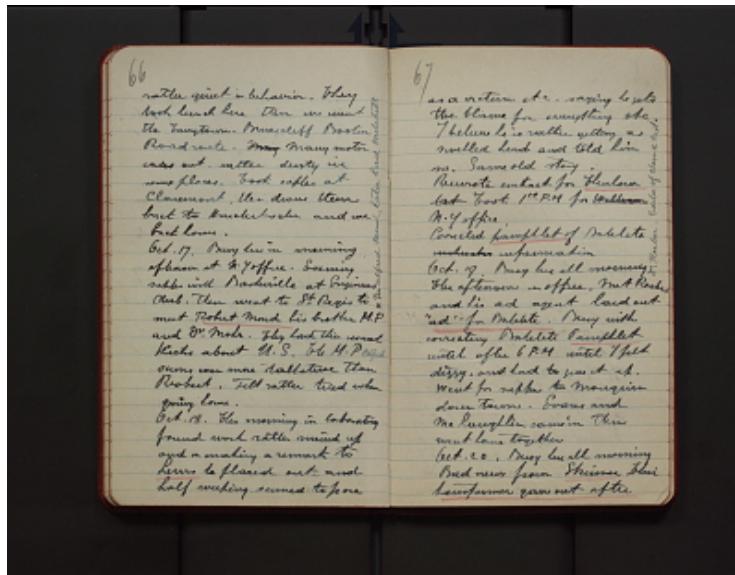
as a victim etc. saying he gets the blame for everything etc. I believe he is rather getting a swelled head and told him so. Same old story.

Rewrote contract for Henlorn? ~~At~~ ~~strike through~~ Took 1 ~~superscript~~ 10 ~~superscript~~ P.M for ~~strike through~~ Wellington ~~?~~ ~~strike through~~ N.Y office.

Corrected ~~pamphlet of~~ pamphlet of ~~usherds~~ ~~strike through~~ Bakelite ~~information~~

Oct. 19. Busy here all morning ~~note on right sidebar of the page, traveling upward on the page~~ Dr. Roeber, Editor of Chem & Met ~~note on right sidebar of the page, traveling upward on the page~~ then afternoon in office. Met ~~Roeber?~~ and his ad agent laid out ~~ad~~ for Bakelite. Busy with correcting Bakelite ~~pamphlet~~ until after 6 P.M until I felt dizzy. and had to give it up. Went for supper to Mouquins downtown. Evans and McLaughlin came in then went home together.

Oct. 20. Busy here all morning Bad news from Skinner ~~transformer~~ gave out after ~~[end page]~~



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[[pencilled in upper left corner margin]] 68

[[underlined]] 4 days service at 120 000 [[/underlined in red pencil]] volts while the one made with Shellac stood. I believe it was not dried enough. Went to Hungarian consulate then Russian Consulate to have power of attorney verified for patent application of varnish case. - Strange quarters these consulates. - how foreign they look and how sordid old and squalid. bunch of arrogant [[?]] bureaucrats! Took lunch with Haneman and Touter at Mouquins. At 3 P.M came [[underlined]] Skanbery [[?]] [[/underlined]] who talked all afternoon he is a great talker. Wants monopoly for [[underlined]] grindstones [[/underlined]] told him he cannot have it but will give him some start over possible competitors. Wants to [[underlined]] [[?]] watch in a business of his own. [[/underlined]] Has

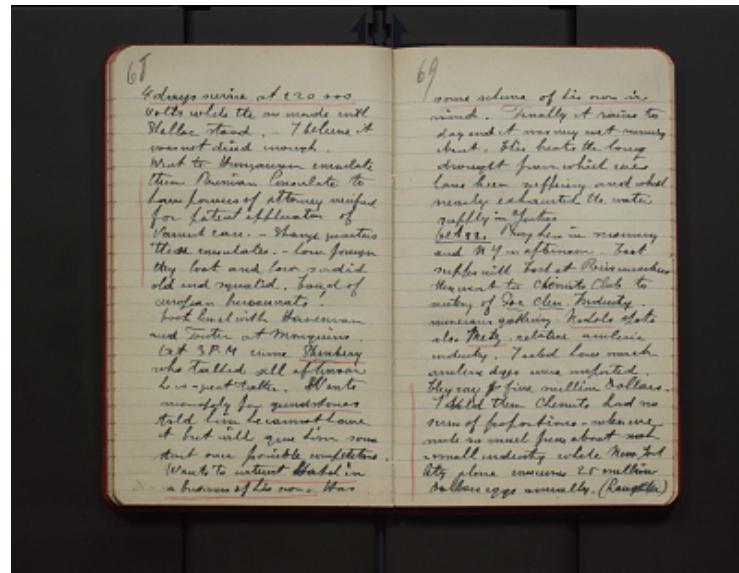
[[margin]] 69 [[/margin]]

[[underlined]] some scheme of his own in [[/underlined]] mind. Finally it rains to day and it was very wet running about. This breaks the long drought from which we have been suffering and which nearly exhausted the water supply in Yonkers.

[[underline]] Oct 22. [[/underline]] Rainy here in morning and NY in afternoon. Took supper with [[?]] at Riess [[?]] then went to Chemists Club to meeting of [[underline]] Soc. Chem. Industry [[/underline]] numerous gathering. [[underline]] Nichols [[/underline]] spoke also [[Underline]] Metz. [[/underline]] relative [[aniline?]] industry. I asked how much alcline dyes were imported. They say [[strikethrough?]] \$ [[/strikethrough?]] five million Dollars. I told them Chemists had no

sense of proportions - when we made so much fuss about such a small industry while New York City alone consumes 25 million dollars eggs annually (Laughter)

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Drove home with Whitaker in his little

[[strikethrough]]Huffon[[/strikethrough]] Hup mobile. cold night. Padded myself with newspaper and borrowed overcoat of Donovan. Got in. Stayed home dictated letters etc. restful day [[red underline]] Westinghouse [[/red underline]] order [[red underline]] two more barrels of varnish. [[/red underline]] This brings orders of the month up to \$ [[red underline]] 1800 [[/red underline]], the biggest we ever had. [[red underline]] Things seem to be progressing nicely. [[/red underline]] Yesterday afternoon in New York office [[Dyer?]], president of [[red underline]] National Phonograph Co [[/red underline]] came to see me in regard to long deferred appointment Showed him my samples and explained process. Did not make price. told the matter had to be deferred until later. May was present

[[end page]]

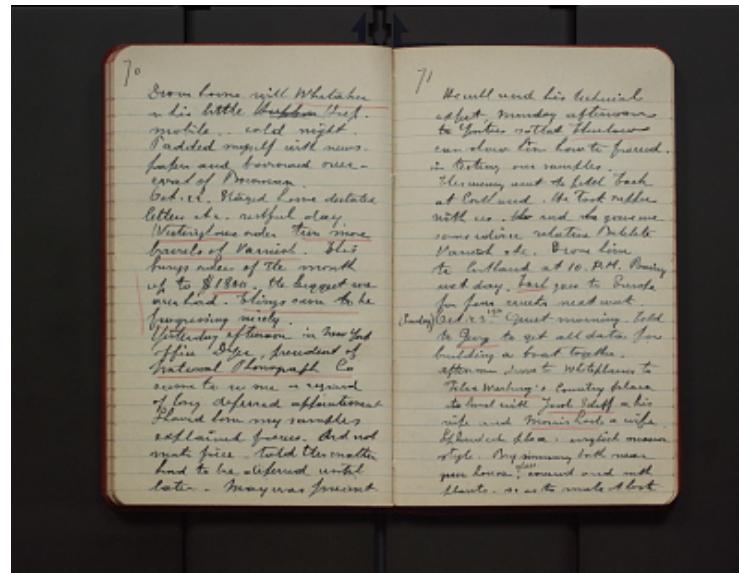
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[[71]]

He will send his technical expert Monday afternoon to Yonkers so that Thurlow can show him how to proceed in testing our samples. This evening went to fetch [[Zach?]] at Cortland. He took supper with us. [[strikethrough]] the [[/strikethrough]] and he gave me some advice relative Bakelite Varnish etc. Drove him to Cortland at 10 P.M. Rainy wet day. [[Zach?]] goes to Europe for four weeks next week.

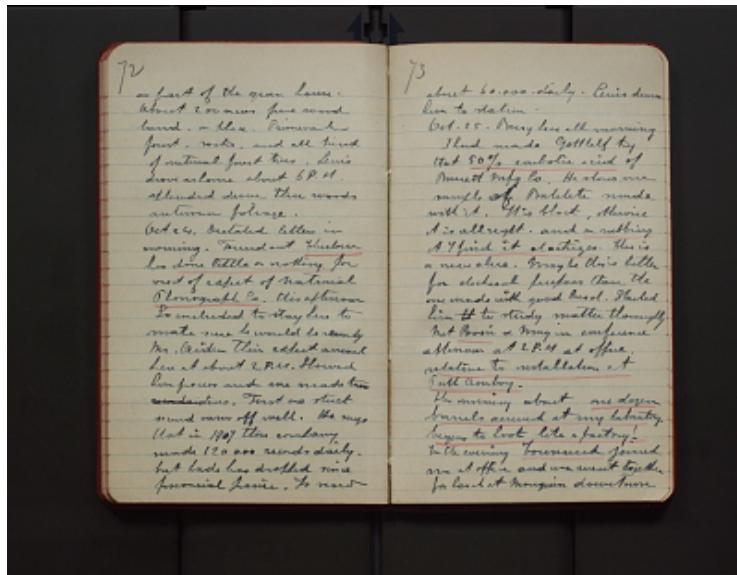
(Sunday) Oct 23 ^[[1910]] Quiet morning. Told to Gerry to get all data for building a boat together. afternoon drove to Whiteplains to Felix Warburg's Country place to lunch with Jacob Schiff + his wife and Morris Loeb + wife splended place. english manor style. Big swimming bath near green house, ^[[glass]] covered and with plants. so as to make it look

[[end page]]



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[[pencil in top margin]] 72 [[/pencil in top margin]]
or part of the green house. About 200 acres pure wood land on place.
Primeval forest, rocks, and all kind of natural forest trees. Lewis drove
us home about 6 P.M. splendid drive thru wood, autumn foliage.
Oct 24. Dictated letters in morning. Found out [[underline in red]]
Thurlow [[/underline in red]] has [[underline in red]] done little or nothing.
[[/underline in red]] For visit of expert of National [[underline in red]]
Phonograph Co. [[/underline in red]] this afternoon So concluded to stay
here to make sure he would be ready Mr Aiden their expert arrived here
at about 2 P.M. Showed him process and we made two [[strikeout]]
records [[/strikeout]] [[discs?]]. First one stuck second came off well. He
says that in 1907 their company made 120 000 records daily. but [[?]]
has dropped since financial panic. Is now
[[end page]]
[[start page]]
[[pencil in top margin]]73[[/pencil in top margin]]
about 60,000 daily. Lewis drove him to station.
Oct. 25. Busy here all morning I had made [[?Gottleff]] try that [[underline in red]] 50% carbolic acid [[/underline in red]] of Barrett Mfg Co. He
shows me sample of Bakelite made with it. It is black, otherwise it is all
right. and [[underline in red]] in rubbing it I find it [[electrizes?]]
[[/underline in red]]. This is a new clue. May be this is better for electrical
purposes than the one made with good Cresol. Started him [[strikeout]]
? [[/strikeout]] to study matter thoroughly. Met [[underline in red]]
[[Rossi?]] [[/underline in red]] & May in conference afternoon at 2 P.M at
office. [[underline in red]]relative to [[?installation]] at Perth
Amboy. [[underline in red]]
This morning about [[underline in red]] one dozen barrels arrived at my
laboratory. begins to look like a factory![[/underline in red]] In the
evening [[underline in red]] ?Toowsend [[/underline in red]] joined me at
office and we went together for lunch at Mouquin downtown
[[end page]]



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[[underline in red]] Townsend had been to aviation field. [[/underline in red]]

Then went to reception of Canadian Society at Delmonico's. Evans was in all his glory as President to rather [[conservative?]] body of men. seem to delight in idea of King George and dear old England. and all what is officially respectable. Came home with Evans on 12 [[underline superscript]] 30 [[/underline superscript]] P.M train.

Oct 26. Got order from [[underline in red]] Boonton for two barrels. [[/underline in red]] This brings the months sales [[underline in red]] to about \$2000. [[/underline in red]] The largest yet! Went to New York in afternoon. Bought small storage battery. [[underline in red]] Lewis [[/underline in red]] made run [[underline in red]] of varnish with one of the New York Cresol [[/underline in red]] [[barrels?]] just arrived. I watched him [[underline in red]] and everything seems all right. [[/underline in red]] In the evening bought another Coon fur from Saks and Co.

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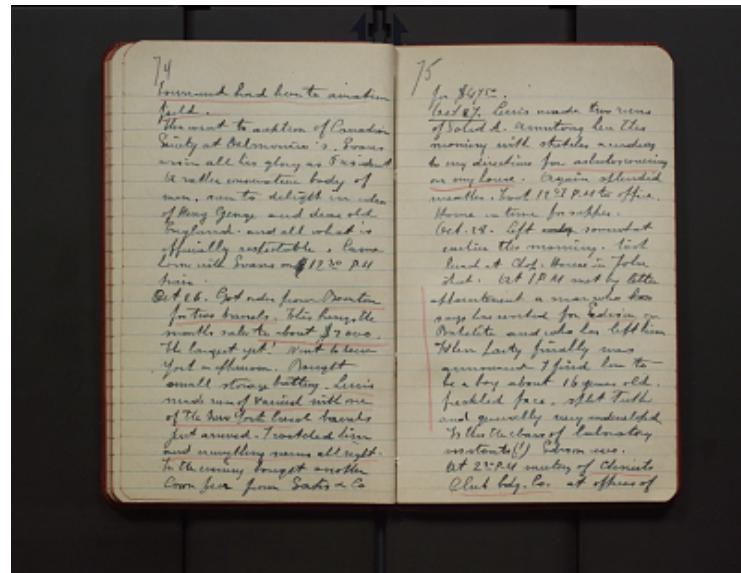
for \$47 [[underline superscript]] 50 [[/underline superscript]].

[[underline]] Oct 27. [[/underline]] Lewis made two runs of Solid A. [[/Armstrong?]] here this morning with sketches according to my directions [[underline in red]] for asbestos covering on my house. [[/underline in red]] Again splendid weather. Took 12 [[underline superscript]] 47 [[/underline superscript]] P.M to office. Home in time for supper.

Oct. 28. Left [[strikeout]] early [[/strikeout]] somewhat earlier this morning. took lunch at Chop. House in John street. At 1 P.M met by letter appointment a man who [[strikeout]] has [[/strikeout]] says has worked for [[underline in red]] Edison [[/underline in red]] on Bakelite and who has left him. When party finally was announced I find him to be a boy about 16 years old. freckled face. Split teeth and generally very undeveloped. Is this the class of laboratory assistants (?) Edison uses. At 2 [[underline superscript]] 30 [[/underline superscript]] P.M meeting of [[underline in red]] Chemists Club bdg. Co. [[/underline in red]] at offices of

[[red vertical line in left margin runs from "appointment a man who" to "very undeveloped."]]

[[end page]]



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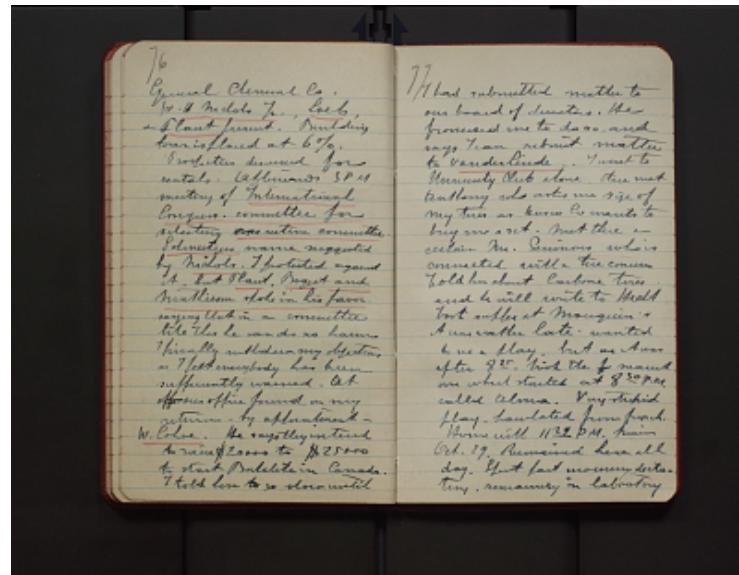
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General Chemical Co. W. [[underline in red]] H Nichols Jr. [[/underline in red]], [[underline in red]] Loeb [[/underline in red]], & [[underline in red]] Flant [[?]] [[/underline in red]] present. Building tour is [[filmed?]] at 6%. Projection downward for rentals. Afterwards 5PM meeting of [[underline in red]] International Congress. committee for [[/underline in red]] selecting [[underline in red]] [[strikethrough]] once [[?]] [[/strikethrough]] outcome [[?]] committee [[Sohnetzan?]] [[/underline in red]] name suggested by [[underline in red]] Nichols [[/underline in red]]. I protested against it, but [[underline in red]] Plant, [[Bogert?]] and [[Mathiesen?]] spoke in his favor [[/underline in red]]. saying [[?]] in a committee like this he can do no harm I finally withdrew my objections or I felt everybody has been sufficiently warned. but [[strikethrough]] off [[/strikethrough]] our office found on my return -by appointment- [[underline in red]] W. Cohoe [[/underline in red]]. He says they intend to raise \$20000 to \$25000 to start Bakelite in Canada. I told him to go slow until

[[end page]]
[[start page]]

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I had submitted matter to our board of directors. He promised me to do so, and says I can submit matter to [[underline in red]] VanderLinde. [[/underline in red]] I went to University Club alone. there met [[Anthony?]] who asks me size of my tires [[bunco?]] Co wants to buy me a [[?]]. Met there a certain Mr. Simmons who is connected with a tire concern. Told him about Carbone tires and he will write to [[Hecht?]]. Took supper at Mouquin's I was rather late. wanted to see a play. but or [[?]] it was after 8[[underline superscript]] 25 [[/underline superscript]]. Took the [[strikethrough]] [[f?]] [[/strikethrough]] nearest one which started at 8 [[underline superscript]] 30 [[/underline superscript]] P.M. called Olenna [[?]]. Very stupid play. translated from french. Home with 11 [[underline superscript]] 24 [[/underline superscript]] PM. train Oct. 29. Remained here all day. Spent part morning dictating, remaining in laboratory
[[end page]]



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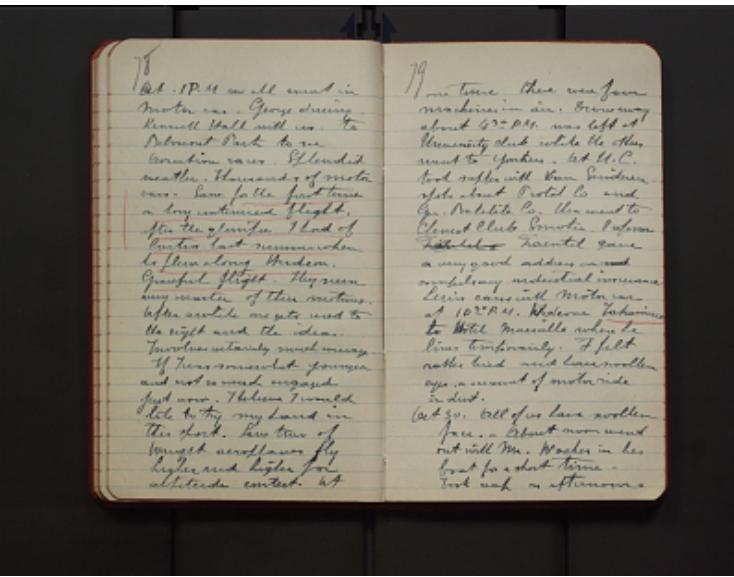
at .1 P.M we all went in motor car. George driving. Kenneth Hall with us. to Belmont Park to see aviation races. Splendid weather. Thousands of motor cars. Saw [[underline in red]] for the first time a long continued flight. After the glimpse I had of [[Lusten?]] last summer when he flew along Hunson. Graceful flight. [[/underline in red]]. They seem very master of their natures. After awhile one gets used to the sight and the idea. Involves certainly much courage. If I was somewhat younger and not so much engaged just now. I believe I would like to try my hand in this sport. Saw two of the Wright aeroplanes fly higher and higher for altitude contest. At

[[red vertical line runs in left margin from "cars. Saw for the first time" to "Lusten last summer"]]

[[End Page]]

[[Start Page]] 79

one time there were four machines in air. Drove away about 4 [[underline]] 30 [[/underline]] P.M. was left at University club while the others went to Yonkers. At U.C took supper with Van Sinderen. spoke about Protal [[?]] Co and Gen. Bakelite Co. then went to Clement Club Smoker. [[strikethrough]] Thillie [[/strikethrough]] [[Taentel?]] gave a very good address on [[strikethrough]] not [[?]] [[/strikethrough]] compulsory industrial insurance. Lewis came with Motor car at 10 [[underline]] 30 [[/underline]] P.M. [[?]] [[underline in red]] [[?]] [[/underline in red]] to Hotel Mainville where he lives temporarily. I felt rather tired and have swollen eyes on account of motor ride in dust. Oct 30. All of us have swollen face. About noon went out with Mr. Wacher in his boat for a short time. Took walk in afternoon



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[[top left margin penciled]]
following list.

200 rus steel ---- 1400
100 U.S. corn ---- 500 500 [[penciled to the right]]
200 Virg. Car. Chemical ---- 1000 500 [[penciled to the right]]
100 So. Pacific ---- 600
R M Brooklyn. R. T. [[cm?]] 4's. 800
300 Nev. Cons. 500
100 North Am. ---- 500
200 Smelt & Ref. con. [[strikethrough]] 1000 [[/strikethrough]] 800 NY &
600 [[penciled to the right]]
[[underline to represent subtotal next line under 800]]
[[strikethrough]]6300 [[/strikethrough]]
6100 6900 [[penciled to the right of 6100]]

Rent of laboratory 600 600 [[penciled to the right of 600]]

[[underline to represent subtotal]]
6700 7500 [[penciled to the right]]

Estimated fees, Dev & Trust. 1200 1200 [[penciled to the right]]
Total Income \$7900 8700[[penciled to the right]]

Estimated expenses 13200 13200 [[penciled to the right]]
[[/strikethrough]] to be made good elsewhere [[/strikethrough]] 7900
8700[[penciled to the right]]

To be made good \$5200 4500 [[penciled to the right]]
elsewhere by my stock in Bakelite Companies or otherwise. Part of it
ought to come from my Orient R.R. securities and part from [[?]]
dividends on some of my securities. -- the most is expected from my
Bakelite Securities

[[end page]]

[[start page]]

83

Estimated expenses:

Household ---- 5000

Mother ---- 1100

Clothing ---- 250

Lewis or substitute 700

Coal (50 tons [[6.25?]] [[305?]])

Gas ---- 100

Water 60

Taxes 700

Clubs, Societies etc. 300

Various household 250

Telephone 75

Repairs house. 200

Books etc 50

Train 130

Train Nina 50

School Nina ---- 200

Physician ---- 100

[[underline indicating total]]

9590

Motor car ---- 1400

Travel ---- 1000

Personal ---- 1200

[[underline indicating total]]

13190

72	
following list.	
200 rus steel	1400
100 U.S. corn	500 500
200 Virg. Car. Chemical	1000 500
100 So. Pacific	600
R M Brooklyn. R. T. [[cm?]] 4's.	800
300 Nev. Cons.	500
100 North Am.	500
200 Smelt & Ref. con. [[strikethrough]] 1000 [[/strikethrough]] 800 NY &	600
600 [[penciled to the right]]	
[[underline to represent subtotal next line under 800]]	
[[strikethrough]]6300 [[/strikethrough]]	
6100 6900 [[penciled to the right of 6100]]	
Rent of laboratory 600 600 [[penciled to the right of 600]]	
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[[end page]]	
[[start page]]	
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Mother ---- 1100	
Clothing ---- 250	
Lewis or substitute 700	
Coal (50 tons [[6.25?]] [[305?]])	
Gas ---- 100	
Water 60	
Taxes 700	
Clubs, Societies etc. 300	
Various household 250	
Telephone 75	
Repairs house. 200	
Books etc 50	
Train 130	
Train Nina 50	
School Nina ---- 200	
Physician ---- 100	
[[underline indicating total]]	
9590	
Motor car ---- 1400	
Travel ---- 1000	
Personal ---- 1200	
[[underline indicating total]]	
13190	
73	
Estimated expenses:	
Household ---- 5000	
Mother 1100	
Clothing 250	
Lewis or substitute 700	
Coal (50 tons 305?)	
Gas 100	
Water 60	
Taxes 700	
Clubs, Societies etc. 300	
Various household 250	
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Train Nina 50	
School Nina ---- 200	
Physician ---- 100	
[[underline indicating total]]	
9590	
Motor car ---- 1400	
Travel ---- 100	

Estimated rent
of house. value
at 5% 22500
[[underline indicating total]]
15690

Total estimated cost of living [[continued vertically in right margin]]
to which as to be added about \$1000 for insurance bringing total to
about \$17000! yearly and very little to show for all this expenditure.

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[[Margin]]84[[/Margin]]

The fact is that I am living at the rate of 4% income on \$400.000. Of these expenses the largest part could be slotted in case of necessity. So after all I am in a rather comfortable position.
We ~~are~~ have sold this month about \$7000 ^{^(?)} of Bakelite. This leaves us a gross profit of about \$15000 ~~and~~ \$1500. and pays about all our expenses. If we can increase this to say ~~to~~ \$10 tons this month or about \$6000. we can ~~pay~~ enough dividends to fr ~~to~~ earn enough to show \$26000 available for dividends of what I would get at least. \$12000. Of this however will have to be deducted ~~for~~ expenses for advertising and introduction.

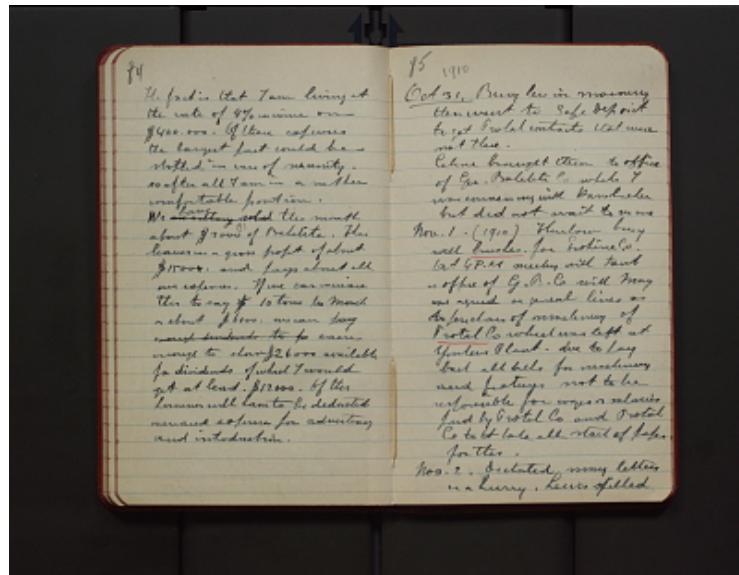
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[[Margin]]85[[/Margin]]

[[Margin]]1910[[/Margin]]

[[Underline]] Oct 31. [[/underline]] Busy here in morning then went to Safe Deposit to get Protal contracts that were not there. Celine brought them to office of Gen. Bakelite Co while I was conversing with Hasslacher but did not wait to see me.
Nov. 1. (1910) Thurlow busy with ~~for~~ brushes ~~for~~ for Erskine Co. At 4 P.M meeting with trust in office of G.B. Co with May we agreed on general lines as to purchase of machinery of ~~for~~ Protal Co ~~for~~ which was left at Yonkers Plant. due to pay back all bills for machinery and prototypes not to be responsible for wages or salaries paid by Protal Co and Protal Co to ~~take~~ all stock of paper for this.
Nov. 2. Dictated many letters in a hurry. Lewis spilled

[[End page]]



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[[start page]]

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1/3 barrel of varnish. [[strikethrough]] Hurried to train [[/strikethrough]] Discouraging letter of complaints of [[underlined in red]][[?]] relative slow progress of Bakelite in Germany[[/underlined in red]], and imperfections and no successed etc. Wrote good strong answer. [[strikethrough]][[?]] in [[/strikethrough]] Arrived in office at 12 [[M is written over P?]]M. and found to my disappointment that I had missed meeting of board of directors which was called for 11 A.M instead of 2 P.M as I supposed. Took lunch with Prof. Ira Woolson[[/underlined in red]] at Chop House in John str. {George drove us in motor car in rain with Prof [[underlined in red]] Parr [[/underlined in red]] & Kittridge} Nov. 3. [[?]] & much rain just what we want. Went to N.Y. office left at 5.P.M. [[underlined in red]] May seems very unpleasant, seems somewhat of swelled head or is it simply his mental weakness [[/underlined in red]]

[[written vertically in margin]]

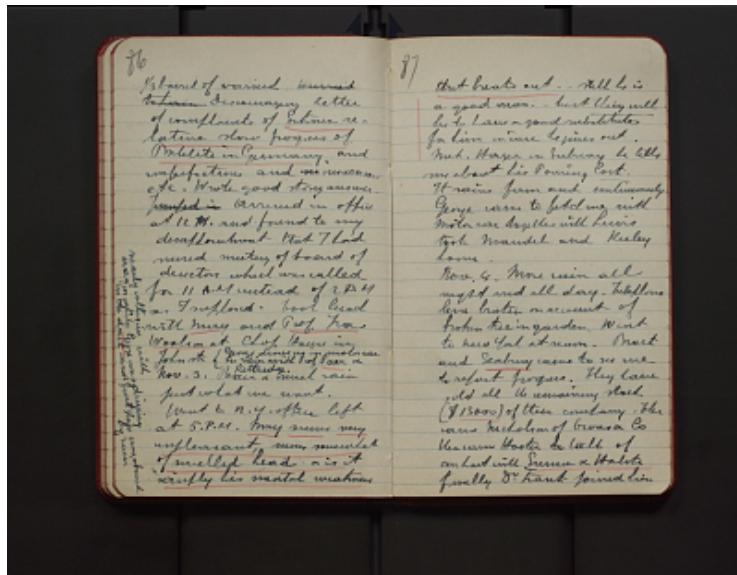
nearly collision with wagon while [[underline in red]] George [[/underlined in red]] was driving in the dark. and front glass was obscured by rain. [[/written vertically in margin]]

[[end page]]

[[start page]]

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[[vertical red line highlighting second to fourth lines on page]] [[underlined in red]]that breaks out. [[/underlined in red]] - still he is a good man. - best thing with be to have a good substitute for him in case he gives out. Met [[Hager?]] in Subway he tells me about his touring Cork. It rains firm and continuously George came to fetch me with motor car together with Lewis took Mandel and Keeley home. Nov. 4. More rain all night and all day. Telephone line broken on account of broken tree in garden. Went to New York at noon. Bruck and [[underlined in red]] Seabury [[/underlined in red]] came to see me to report progress. They have sold all the remaining stock [[underlined in red]](\$13000) [[/underlined in red]] of their company. Then came Nicholson of [[?]] Co then came Hooker to talk of contract with [[underlined in red]] [[Siemens & Halske?]] [[/underlined in red]] finally Dr. Frank joined him [[end page]]



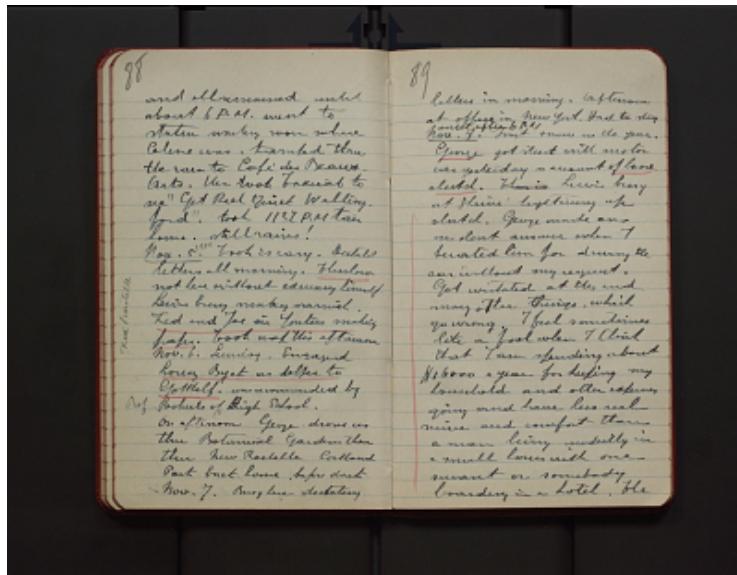
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and all remained until about 6 P.M. Went to station waiting room was where Celine was. Tramped thru the rain to Cafe des Beaux Arts. Then took Taxicab to see "Get Rich Quick Wallingford". Took 11[[underline]]27[[/underline]] P.M train home. Still rains!
 [[underline]] Nov. 5 [[/underline]] ^[[[1910]]] Took it easy. Dictated letters all morning. [[red underline]] Thurlow [[/red underline]] not here without excusing himself. Lewis busy making varnish. [[underline red]] Ted and Joe in Yonkers making paper. [[underline red]] Took nap this afternoon Nov. 6. Sunday. Engaged [[underline red]] Lorenz Byck as helper to Gotthelf. [[underline]] was recommended by Prof. Roberts of High School. On afternoon George drove us thru Botanical Gardens then thru New Rochelle Cortland Park back home before dark.
 Nov. 7. Busy here dictating
 [[end page]]

[[Start page]]

letters in morning. Afternoon at office in New York. Had to stay until after 6 p.m.
 [[underline]] Nov. 8. [[/underline]] First snow in the year. [[red underline]] George [[/red underline]] got stuck with motor car yesterday on account of [[red underline]] loose clutch. [[/red underline]] [[del]] [[?]] is [[/del]] Lewis busy at [[Shrive?]] tightening up clutch. George made an insolent answer when I berated him for driving the car without my request. Got irritated at this and many other things. which go wrong. I feel sometimes like a fool when I think that I am spending about \$16000 a year for keeping my household and other expenses going and have less real service and comfort than a man living modestly in a small house with one servant or somebody boarding in a 'hotel'. The

[[vertical red line running along left margin from "clutch. George made an" to end of page]]



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more help the worse. I feel sometimes like stopping everything and live in such a way that we do not need all that cumbersome and inefficient help. It is simply absurd to spend so much money yearly for so little comfort.

Wednesday. 9. Here in the morning. At 2 P.M. went to executive committee meeting of Protal Co. Wiechmann, Van Sinderen, Kent, Peters Williams, Benjamin and myself there. Swan has sent in a most of conditions. Progress is very slow. Van Sinderen proposes notify stockholders of state of affairs and that Protal is not used. Wiechmann and specially Benjamin objects, but we answer them. Rather plain speaking. Peters got mad

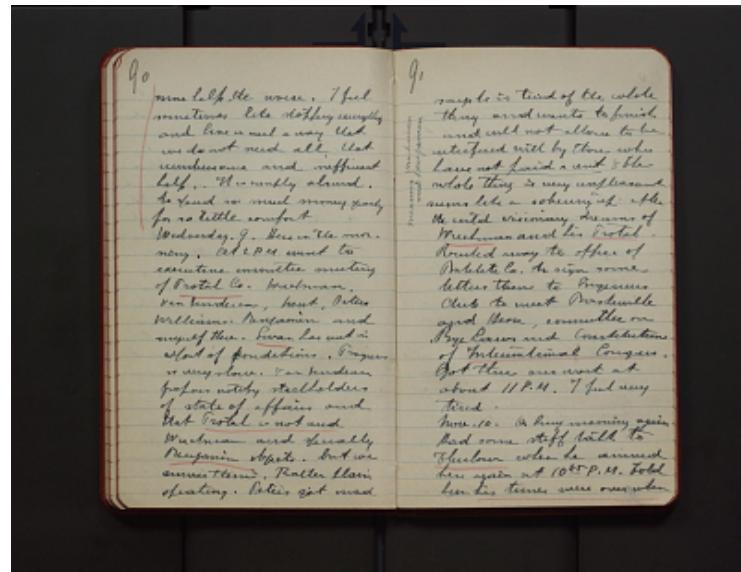
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[[end page]]

[[start page]]

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says he is tired of the whole thing and wants to finish and will not allow to be interfered with by those who have not paid a cent. Wiechmann + Benjamin The whole thing is very unpleasant seems like a sobering up after the wild visionary dreams of Wiechmann and his Protal. Rushed away to office of Bakelite Co. to sign some letters then to Engineers Club to meet Baskerville and Hesse, committee on Bye Laws and Constitution of International Congress. Got thru our work at about 11 P.M. I feel very tired.

Nov. 10. A busy morning again. Had some stiff talk to Thurlow when he arrived here again at 10:45 P.M. Told him his times were over when [[end page]]



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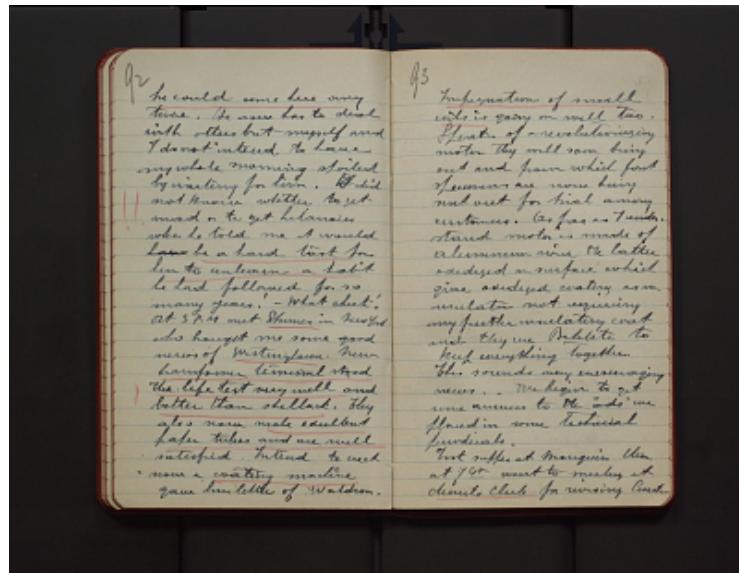
[[red underline]] he could come here any [[/red underline]] time. He never has to deal with others but myself and I do not intend to have my whole morning spoiled by waiting for him. I did [[two large red exclamation points appear in the left margin of the page here]] not know whether to get mad or to get hilarious when he told me it would [[strikethrough]] have [[/strikethrough]] [red underline]] be a hard task for him to unlearn a habit [[/red underline]] he had followed for so many years! -What cheek! At 3 P.M met [[red underline]] Skinner [[/red underline]] in New York who brought me some good news of [[red underline]] Westinghouse [[/red underline]]. New [[red underline]] transformer terminal stood the. life test very well and better than shellack [[/red underline]]. They also now [[red underline]] make excellent paper tubes and are well [[/red underline]] satisfied. Intend to erect now a [[red underline]] coating machine [[/red underline]] gave him letter of Waldron. [[end page]]

[[start page]]

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[[red underline]] Impregnation of small coils is [[/red underline]] going on well too. [[?]] of a revolutionizing motor they will soon bring out and from which first specimens are now being sent out for trial among customers. As far as I understand motor is made of aluminum wire the latter oxidized on surface which give oxidized creating as an insulator not requiring any further insulating coat and they use [[underline]] Bakelite [[/underline]] to keep everything together. This sounds very encouraging news.. We begin to get some answers to the "ads" we placed in some technical periodicals.

Took supper at Mouquins then at 7 [[underline]] 45 [[/underline]] went to meeting at [[red underline]] Chemists Club [[/red underline]] for revising another [[end page]]



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[[tuition?]] and Bye-Laws of Chemists Club in accordance to requirements of new building McKenna. [[red underline]] Bowman + Hesse [[/red underline]] there. Made good and quick work. Took 11 [[superscript]] 40 [[/superscript]] train home but feel very tired. Nov 11. All morning here, then at noon to New York [[red underline]] Sternberg [[/red underline]] came around at about 3P.M and talked a lot like usually. Says cannot arouse interest for [[red underline]] grind stones [[/red underline]] with [[red underline]] [[/red underline]] Decharon?]] [[red underline]] Co nor [[red underline]] Carbourdum nor Norton but expects to find people to join him [[/red underline]]. I confident of [[?]], show several letters to [[red underline]] May [[/red underline]] and myself expressing [[red underline]] full satisfaction [[/red underline]] as to [[red underline]] excellent qualities [[/red underline]] of Bakelite [[red underline]] grinding wheels [[/red underline]] May, he and myself took hurried supper at Mouquins

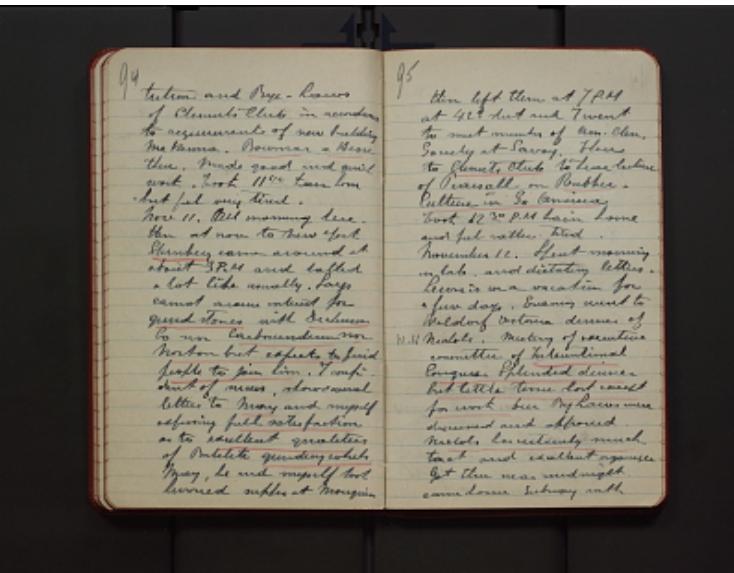
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then left them at 7P.M at 42d street and I went to meet member of Am. Chem. Society at Savoy. Then to [[red underline]] Chemists Club [[/red underline]] to hear lecture of [[?]] on [[red underline]] Rubber. Culture in So America. [[/red underline]] Took 12 [[superscript]] 30 [[/superscript]] P.M train home and feel rather tired.

November 12. Spent morning in lab and dictating letters. Lewis is on a vacation for a few days. Evening went to Waldorf Astoria dinner of [[written in another hand and pen]] W.H. [[/written in another hand and pen]] Nichols. Meeting of executive committee of [[red underline]] International Congress. Splendid dinner but little time lost except for work. [[/red underline]] Our ByLaws were discussed and approved. [[red underline]] Nichols has certainly much [[/red underline]] tact and excellent organizer Got thru near midnight came home subway with



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Whitaker. Restful and refreshing night
Nov. 13. Demuth and his old brother
came here this morning. Showed me [^][a slab] of imitation amber they
had purchased in Vienna from [Remitsch?]. splendid [strikethrough]
bits [/strikethrough] pipe stems they made of it
Excellent amber color and very transparent. Smells much ammonia if
heated but does not have the smell of Bakelite made with cresol. The
[red underline] Loeb's [/red underline] and the [red underline]
Baskerville's [/red underline] expected here for lunch. At 1 P.M. Loeb
telephones his car has punctured tires. so I went to fetch him with
George with my car. But Lewis has fixed our clutch so clumsily that we
get left. Left George with car and I took electric surface car to
"Remitch?". splendid

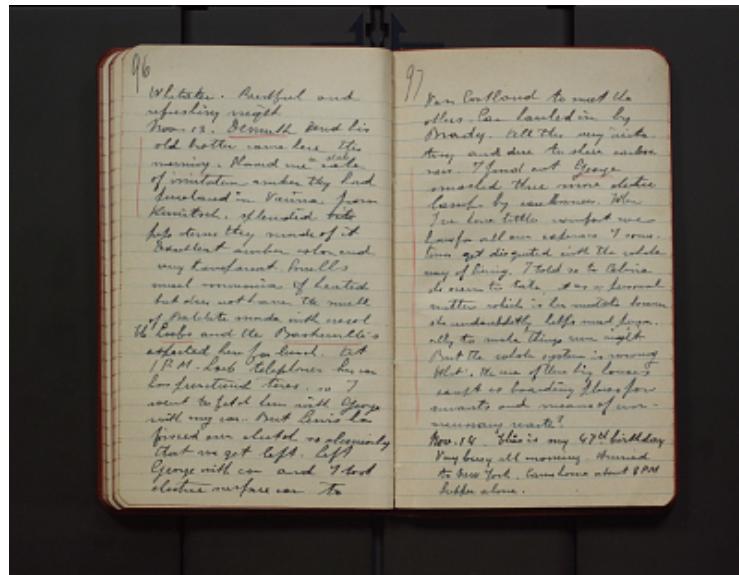
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Van Cortland to meet the others. Car hauled in by Brady. All this very
irritating and due to sheer carelessness. I find out George smashed
three more electric lamps by carelessness. When I see how little comfort
we have for all our expense I sometimes get disgusted with the whole
way of living. I told so to Celina she seems to take it as a personal
matter which is her mistake because she undoubtedly helps much
personally to make things run right. But the whole system is wrong
What's the use of these big houses except as boarding [[houses?]] for
servants and means of unnecessary waste?

Nov. 14. This is my 47th birthday
Very busy all morning. Hurried to New York. Came home about 8 PM.
Supper alone.

[[margin]] a red line down the left margin from the line that begins "ness.
I find out George" running all the way down to the end of Nov. 13's
entry. [[/margin]]



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Nov. 15. White with snow this morning but all disappeared soon. Went to N.Y with 12:57 train. Then meeting [[red underline]] Chemists Club Building Co [[red underline]] directors. [[red underline]] Nichols Jr Loeb and myself. [[/red underline]] Thru at 3 P.M.. One of our sample pipes is stolen in office since last night. Dr. Paul Frank came to see me about 5 P.M then went for supper with him at Mouquin's

Nov. 16. I find that sample of Bakelite from [^][[Demuth]] [[red underline]] Vienna [[/red underline]] has [[red underline]] badly discolored [[/red underline]] after one days exposure to sun. [[red underline]] Thurlow [[/red underline]] is in Perth Amboy. Another sample pipe stolen! At 4 P.M [[?]] came to explain his relations with McCauliffe etc. Got away with 5:31 PM train.

[[end page]]

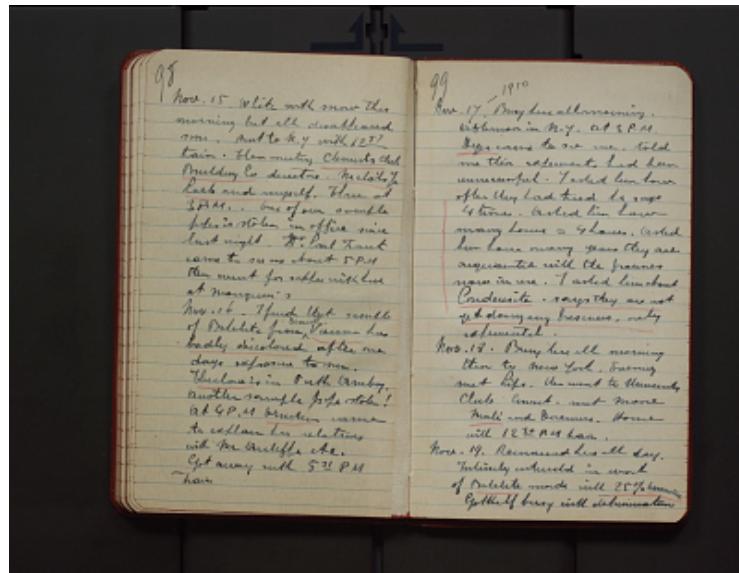
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Nov. 17. 6[[1910]] Busy here all morning. afternoon in N.Y. at 3 P.M. [[red underlined]] Dyer [[/red underline]] came to see me. Told me their experiments had been unsuccessful. I asked him how often they had tried he says 4 times. Asked him how many hours = 4 hours. Asked him how many years they are acquainted with the frames now in use. I asked him about [[red underline]] [[?]]. says they are not yet doing any business, only experimental.

Nov. 18. Busy here all morning then to New York. Evening met [[Lifes?]]. We went to University Club Concert. met Moore [[red underline]] Mali [[/red underline]] and [[Doemus?]]. Home with 12:30 P.M train.

Nov. 19. Remained here all day. Intensely interested in work of [[red underline]] Bakelite [[/red underline]] made with [[red underline]] 25% ammonia [[/red underline]] Gottleif busy with determinations [[red vertical line in left margin from "4 times." to "yet doing any business"]]



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[[pencil in top margin]] 100 [[/pencil in top margin]]
of N by Kjeldahl method. Late in evening announces me that samples
contains N equivalent to [[underline in red]] 4.5% [[/underline in red]]
[[strikeout]] ammon [[/strikeout]] NH [[subscript]] 3 [[/subscript]]. or about
1/6 mole as calculated to phenol. This [[underline in red]] matter upsets
my base patent. [[/underline in red]] and requires further investigation. I
only hope my heat and pressure patent and my intermediate product
patent will protect me here.

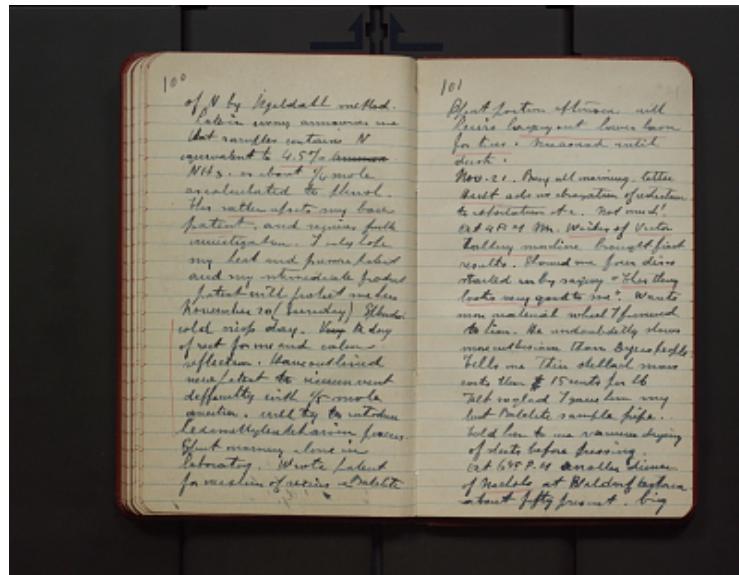
November 20 (Sunday) Splendid cold crisp day. [[strikeout]] Very
[[/strikeout]] A day of rest for me and calm reflection. Have outlined new
patent [[strikeout]] to [[/strikeout]] circumvent difficulty with 1/6 mole
question. Will try to introduce Hexamethylenetetramine pieces. Spent
morning alone in laboratory. Wrote patent for mixture of [[?]] and Bakelite
[[red vertical line in left margin from "cold crisp day" to
"Hexamethylenetetramine"]]

[[start page]]

[[pencil in top margin]] 101 [[/pencil in top margin]]
Spent portion afternoon with Lewis [[underline in red]] laying out lower
lawn for trees [[/underline in red]]. Measured until dusk.
Nov. 21. Busy all morning. letter [[underline in red]] [[?Hecht]] [[/underline
in red]] asks me absorption of [[?resection]] to [[?exploration?]] etc. Not
much!

Oct 4 P.M Mr. [[underline in red]] Wickes [[/underline in red]] of
[[underline in red]] Victor talking machine [[/underline in red]] brought
first results. Showed me four discs started in by saying [[underline in
red]] "This thing looks very good to me". [[/underline in red]] Wants more
material which I promised to him. He undoubtedly [sic] shows more
enthusiasm than Dyers people. Tells me their shellack mass costs them
[[scribble]] 15 cents per lb Felt so glad I gave him my best Bakelite
sample pipe. Told him to use vacuum drying of sheets before pressing.
At 6 [[underline superscript]] 45 [[/underline superscript]] P.M another
dinner of [[underline in red]] Nichols [[/underline in red]] at Waldorf
Astoria about fifty present. big

[[end page]]

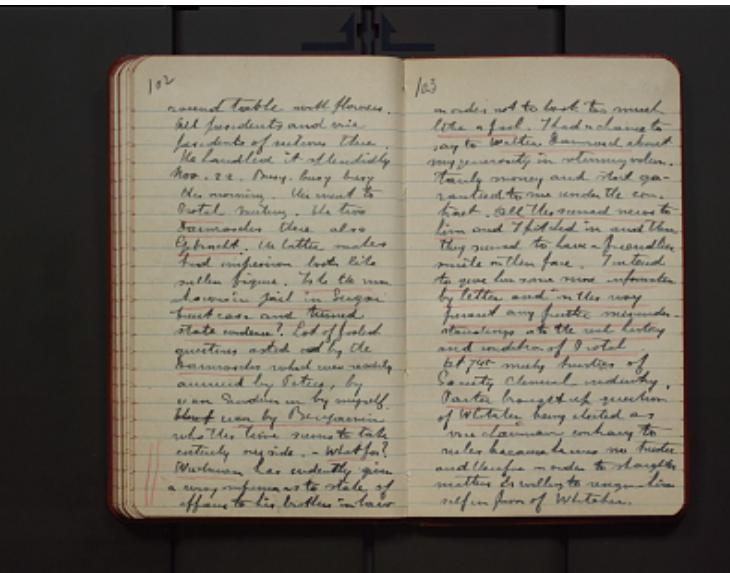


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round table with flowers. All presidents and vice presidents of sections there. He handled it splendidly.

Nov. 22. Busy, busy busy this morning. then went to Protol meeting. the two Damrosches there also Gebrnecht. the latter makes bad impression looks like sullen figure. Is he the man who was in jail in Sugar Trust case and turned state evidence? Lot of foolish questions asked by Peters, by van Sinderen and by myself. What for? Wiechman has evidently given a wrong impression as to state of affairs to his brothers in law [end page] [start page]

in order not to look too much like a fool. I had a chance to say to Walter Damrosch about my generosity in returning voluntarily money and stock guaranteed to me under the contract. All this seemed news to him and I told him and then they seemed to have a friendlier smile on their face. I intend to give him some more information by letter and in this way prevent any further misunderstandings into the real history and condition of Protol. At 7 ⁴⁵ meeting trustees of Society Chemical industry, Parker brought up question of Whitaker being elected as vice chairman contrary to rules because he was no trustee and therefore in order to straighten matter is willing to resign himself in favor of Whitaker.



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[[left Margin]] Schroeitzer [[/margin]]
[[red underline]] McKenna this time behaved like a man. [[/underline]] said [[?]] had already resigned, and he ruled that election of Whitaker made him ipso facto member of board. Then [[red underline and 2 red exclamation points in margin]] showed by [[underline]] minutes of [[red underline]] [[Junes?]] secretary Schweitzer [[/underline]] that for fourteen years [[red underline]] the latter had not been reelected [[/underline]] and had held [[red underline]] his position illegally! That during the last three years there had been more trustees than allowed by the laws. [[Unt German for And?]] no [[trace?]] was left of funds of 1904 etc. etc. this [[underline and 3 red exclamation points in margin]] This produces laughter to all of us but made Parker look cross and puzzled.

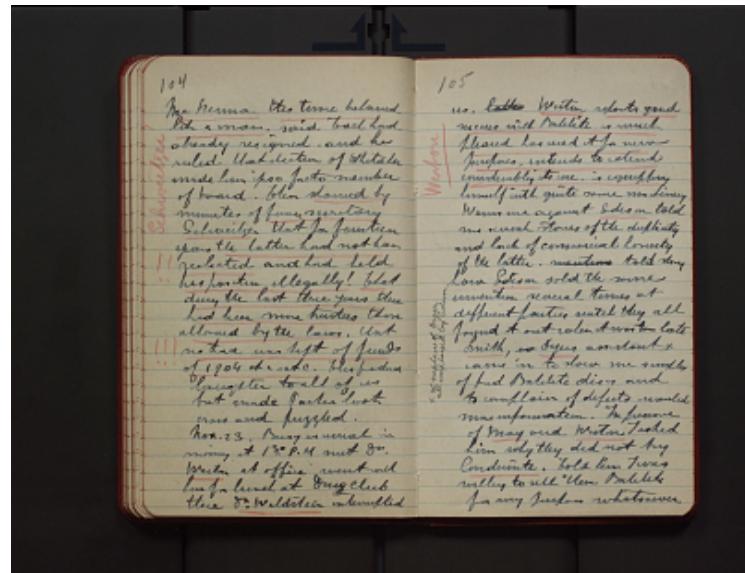
Nov. 23. Busy as usual in morning at 1 [[superscript]] 30 [[/superscript]] P.M met Dr. Werton at office went with him for lunch at Drug club there Dr. Waldstein interrupted

[[end page]]
[[start page]]

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[[Margin in red, underlined]] Werton [[/Margin]] us. [[strikethrough]] latter [[/strikethrough]] [[red underline]] Werton reports good success with Bakelite is much pleased has used it for new purposes, intends to extend considerably its use. is equipping [[/underline]] himself with quite some machinery Warns me against [[red underline]] Edison [[/underline]] told me several stories of the duplicity and lack of commercial honesty of the latter. [[strikethrough]] mentions [[/strikethrough]] told story how [[red underline]] Edison [[/red underline]] sold the same invention several times at different parties until they all found it out when it was too late Smith, [[strikethrough]] is [[/strikethrough]] Dyers [[accountant?]] [[x, denoting note in margin]] came in to show me samples of bad Bakelite dies and to complain of defects wanted more information. In presence of [[red underline]] May [[/red underline]] and [[red underline]] Werton [[/red underline]] I asked him why they did not try Condensite. Told him I was willing to sell them Bakelite for any purpose whatsoever [[margin note denoted by "x" above: "nephew of Dyer all employed by Edison"]]

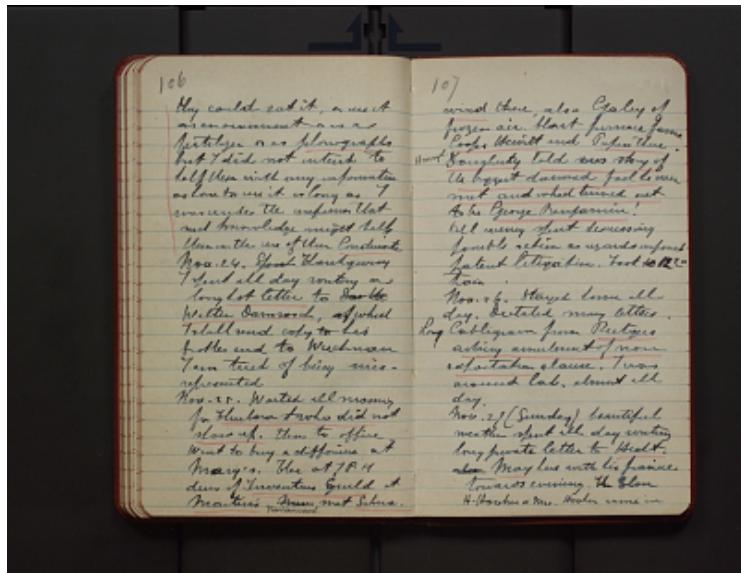
[[end page]]



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[[pencil in top margin]]106[[/pencil in top margin]]
[[vertical red line in margin highlighting the following paragraph preceding "Nov. 24."]]
they could eat it, or use it as an ornament or as a fertilizer or as
[[underline in red]] phonographs [[/underline in red]] but I did not
[[underline in red]] intend to [[/underline in red]] help them with any
information on how to use it as long as I was under the impression that
such knowledge might help them in the use of their [[underline in red]]
Condensate [[/underline in red]]
Nov. 24. [[strikeout]] Spent [[/strikeout]] Thanksgiving I spent all day
writing a long [[underline in red]] hot letter [[/underline in red]] to
[[strikeout]] Dar the [[/strikeout]] [[underline in red]] Walter Damrosch
[[/underline in red]], of which I shall send copy to his brother and to
Wiechman I am tired of being misrepresented
Nov. 25. Waited all morning for [[underline in red]] Thurlow [[strikeout]] h
[[/strikeout]] who did not show up. [[/underline in red]] then to office.
Went to buy a [[?chiffoniere]] at Macy's. Then at 7 P.M [[?]] of [[underline in red]]
Inventors Guild at Martin's [[/underline in red]].
^[[Restaurant]] [[strikeout]] New [[/strikeout]] Met [[underline in red]]
Schriss. [[/underline in red]]
[[end page]]
[[start page]]
[[pencil in top margin]]107[[/pencil in top margin]]

[[underline in red]] wind [[/underline in red]] there, also Gaby of frozen air
blast furnace fame [[underline in red]] Cooper Hewitt [[/underline in red]]
and [[underline in red]] [[?Pupen]] there [[/underline in red]]. [[margin]]
Henry S. [[margin]] [[underline in red]] Dougherty told [[strikeout]] me
[[/strikeout]] story of the biggest darned fool he ever met and which
turned out[[/underline in red]] to be [[underline in red]] George
Benjamin[[/underline in red]]
All evening spent discussing possible action as regards improved patent
litigation. Took the 12[[underline superscript]] 20 [[/underline
superscript]] train.
Nov. 26. Stayed home all day. Dictated many letters. Long Cablegram
from [[underline in red]] Rutgers asking annulment of non exportation
[[/underline in red]] clause. I was around lab. almost all day.
Nov. 27 (Sunday) beautiful weather spent all day writing long private
letter to [[underline in red]] Hecht [[/underline in red]]. [[strikeout]] also
[[/strikeout]] [[underline in red]] May [[/underline in red]] here with his
fiance towards evening. Then [[ink smeared]] [[?Elon]] [[/ink smeared]]
H. Hooker and Mrs. Hooker came in
[[end page]]



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[[pencil in top margin]] 108 [[/pencil in top margin]] their motor car and arrived here for supper. [[underline in red]] Celine & Nina [[/underline in red]] made the supper. Came here [[underline in red]] to induce [[underline in red]] me to go [[underline in red]] to trial on their damage [[/underline in red]] suit

Nov. 28. Conference with [[underline in red]] Hasslacher [[/underline in red]] Hammar & Dubois at complimentary lunch offered to Dubois by Hasslacher. Dubois leaves to morrow for Europe. Discussed [[underline in red]] telegram of Rutgers. We all agree not to accept and [[/underline in red]] to postpone until we know [[underline in red]] better where we stand [[/underline in red]]. Cablegram sent announcing visit of Dubois and asking to postpone subject for awhile. I got quite irritated at incompetency and carelessness of [[underline in red]] May's [[/underline in red]] typewriter. [[underline in red]] Swan [[/underline in red]] at office to ask technical information.

Nov. 29. [[underline in red]] May [[/underline in red]] ill. I went to New York about 2 P.M. Meeting with Schnell of [[underline in red]] Oil Paint and Drug Reporter [[/underline in red]]; gave [[end page]]

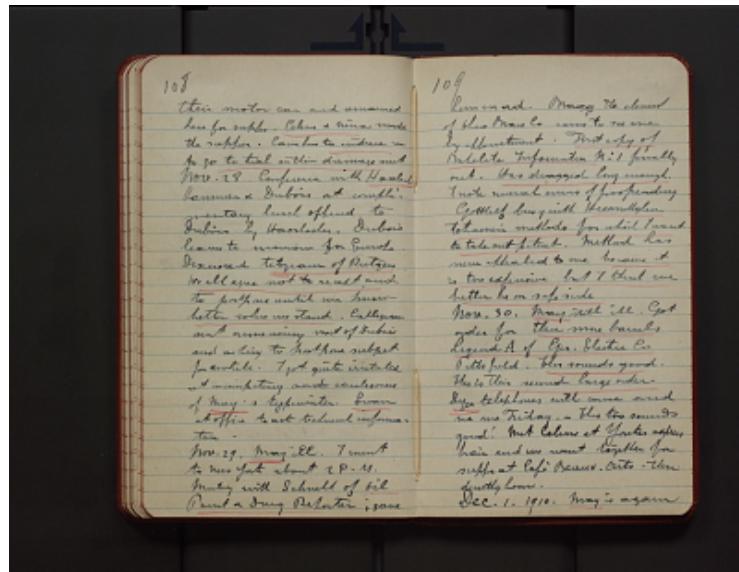
[[start page]]

[[pencil in top margin]] 109 [[/pencil in top margin]] him an ad. Bragg the chemist of Ohio [[?Brass]] Co. came to see me by appointment. [[underline in red]] First copy of Bakelite Information [[/underline in red]] No 1 finally out. [[underline in red]] Has dragged long enough. [[/underline in red]] I note several errors of proofreading Gottlieb busy with [[underline in red]] Hexamethylentetramin methods for which I want to take out patent. [[/underline in red]] Method has never appealed to me [[underline in red]] because it is too expensive but I think we better be on safe side [[/underline in red]]

Nov. 30. [[underline in red]] May [[/underline in red]] still ill. Got order for [[underline in red]] three more barrels Liquid A of Gen. Electric Co [[/underline in red]] Pittsfield. [[underline in red]] This sounds good.

[[underline in red]] This is [[underline in red]] their second large order. Dyer [[/underline in red]] telephones will come and see me Friday. - This too sounds good! Met Celine at Yonkers express train and we went together for supper at Cafe Beaux.Arts - then directly home.

Dec. 1. 1910. [[underline in red]] May [[/underline in red]] is again [[end page]]



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at office. At 2:15 P.M meeting Stockholders [[red underline]] Chemists Club Bdg Co [[/red underline]] at Gen. Chem. Co. [[red underline]] Loeb one hour [[/red underline]] late! Thought it was 3 P.M. Then I went to [[strikethrough]] Custom house [[strikethrough]] U.S. [[?]] stores to meet [[?]] head [[chemist/dentist?]]. told him about [[red underline]] Vienna Bakelite [[/red underline]] being imported [[red underline]] as amber. [[/red underline]]

Wrote him on piece of paper how to recognize Bakelite. He seemed much interested. Took early train home.

Dec. 2. Watched eagerly [[red underline]] asbestos covering [[/red underline]] of [[red underline]] rear of house [[/red underline]] so as to cover shingles. [[red underline]] Bakelite varnish does good service. [[/red underline]] Looks well

Walked to Greystone, then train to New York. [[red underline]] Dyer [[/red underline]] startled me with his proposition to offer [[red underline]] \$5000 [[/red underline]] outright [[red underline]] for option [[/red underline]] on license for Bakelite, [[/red underline]] non exclusive to use for phonographs. He to pay us \$20000 a year + what we ask. per lb.

May was present [[/red underline]]

[[Margin, in red pencil]] Phonographs & Dyer [[/Margin]]

[[end page]]

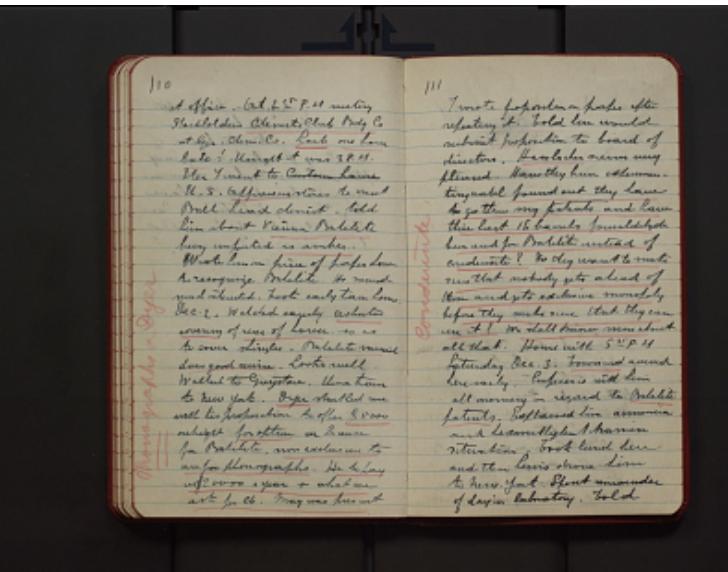
[[start page]]

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I wrote proposition on paper after repeating it. Told him would submit proposition to board of directors. [[red underline]] Hasslacher [[/red underline]] seemed very pleased. Have they been experimenting until [[red underline]] found out they have to go thru my patents and have their last 16 barrels formaldehyde been used for Bakelite instead of condensite? Do they want to make sure that nobody gets ahead of them and gets exclusive monopoly before they make sure that they can use it? We shall know more about [[/red underline]] all that. Home with 5

[[superscript]] 31 [[/superscript]] P.M

Saturday Dec. 3 [[red underline]] Townsend [[/red underline]] arrived here early. Conference with him all morning in regard to [[red underline]] Bakelite Patents. [[/red underline]] Explained him ammonia and hexamethylenetetramine situation. took lunch here and then Lewis drove him to New York. Spent remainder of day in laboratory. Told [[in margin, red pencil: "Condensite"]]



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[[Lorenz Byth?]] to start experiments of [[red underline]] resins + hexamethylentehnmen so as to harden them. [[/red underline]] Dec.4. (Sunday) Beautiful cold day. Spent all day planning [[--- planting?]] for garden. Saw some rather good samples of transparent light colored Bakelite made with Hexa. quiet restful day.

Dec.5. Must hurry up now my hexamethylentehnmen patents very busy with all this all morning. On coming in [[smear]] New York [[/smear]] New York office I find [[red underline]] May is ill [[/red underline]]. Has a cold. [[?]] [[/strikethrough]] Dec.6. [[/strikethrough]] lining [[red underline]] Snug Rock [[/red underline]] with asbestos after my designs.

Dec.6. Several inches snow [[red underline]] May [[/red underline]] ill.

Dec.7. Went early to New York [[?]] to Greystone thru snow. Meeting Directors of [[red underline]] G.B.Co. Pe[[/red underline]]ters -- Williams [[end page]]

[[start page]]

113

there. [[red underline]] May [[/red underline]] is ill. Explained subject of Dyers visit. Started meeting. Dyer came. Then I find we misunderstood each other. He wants to pay \$5000 for offer then purchase for [[red underline]] \$20000 perpetual license. [[/red underline]] I tell him we want \$20.000 a year! Some discussion [[red underline]] finally [[/red underline]] agreed will write him a letter before next Wednesday. He goes to Montreal he says.

Dec.8. [[/strikethrough]] Got [[/strikethrough]] this morning received the [[red underline]] John Scott Medal of the City of Philadelphia [[/red underline]] on recommendation of Franklin Institute "for the most discerning". Big handsome bronze medal and diploma [[red underline]] for Bakelite [[/red underline]] In the afternoon had interview with [[red underline]] Rossi [[/red underline]] at office. Also two visitors, engineers friends of Rossi Got irritated at stupidity, carelessness, incompetency of stenographer [[end page]]

112

Spent night to start experiments of resins + hexamethylentehnmen so as to harden them.

Dec.4. (Sunday) Beautiful cold day. Spent all day planning [[--- planting?]] for garden. Saw some rather good samples of transparent light colored Bakelite made with Hexa. quiet restful day.

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busy with all this all morning. On coming in [[smear]] New York [[/smear]] New York office I find May is ill. Has a cold. [[?]] [[/strikethrough]] Dec.6. [[/strikethrough]] lining [[red underline]] Snug Rock [[/red underline]] with asbestos after my designs.

Dec.6. Several inches snow -- May ill.

Dec.7. Went early to New York to Greystone thru snow. Meeting Directors of G.B.C. Peeters -- Williams

113

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[[red underline]] engaged by May. [[/red underline]] ^[- and which he shields] Refused two [[/strikethrough]] Dec. 9 [[/strikethrough]] invitations to speak at Banquets one Canadian Society one Institute chemical Engineers. this gave me quiet restful evening

Dec. 9. Busy all morning like usual Plenty of snow. My asbestos lining looks very satisfactory [[red underline]] around house [[/red underline]] Certainly some improvement in appearance. [[red underline]] House looks cheerful. [[/red underline]] Left office at about 5 P.M. visit of certain Mr. Write a varnish manufacturer. Went to University Club for a hair cut. Celine arrived in motor, had delays on account of carburetor. Fur coats. Snow. [[/strikethrough]] man [[/strikethrough]] [[red underline]] Taxicab ran into us amidships at corner 22d street + Broadway. Further [[/red underline]] delays. Then over ugly Bowery then Brooklyn bridge, policeman did not know [[red underline]] the way to Clinton [[/red underline]] Ave. finally arrived 30 minutes late at W.H Nichol's

[[/end page]]

[[/start page]]

115 [[/strikethrough]] Not [[/strikethrough]] Uninteresting company outside of himself and wife, his son and daughter in law. [[/strikethrough]] met on certain [[/strikethrough]] I was at extreme head of table. On one side his daughter in law who made good intelligent impression the other a certain Mrs. [[Kenyon?]] a southern woman, full of conceit, bad manners, loud stupid talk and .. Far from handsome. Impudence and conceit ordinarily go hand in hand with ignorance and lack of education .. Do these southern women have so little knowledge and are they really so stupid to overlook that all their impudence is unwarranted or are they really victims of wrong educational surroundings? [[/strikethrough]] Dec. 10. remained quietly at home. May still absent from office. Watched carpenters in their work on house. [[/strikethrough]] [[/end page]]

114

engaged by May. Refused two
[[/red underline]] invitations to speak at
Banquets one Canadian Society
one Institute Chemical Engineers. The
gumous quiet and the evening
was of myself very like usual.
Blody of course. My asbestos lining
looks very satisfactory around house.
Literally an improvement in
appearance. House looks cheerful.
Left office at about 5 P.M. Visit
of certain Mr. Write a varnish man.
Fur coats. Snow. [[/strikethrough]] man [[/strikethrough]] [[red underline]]
Taxicab ran into us amidships at corner 22d
street + Broadway. Further
delays. Then over ugly Bowery
then Brooklyn bridge. Policeman
did not know the way to Clinton
Ave. Finally arrived 30 minutes
late at Nichol's.

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Not Uninteresting company outside
of himself and wife, his son and
daughter in law. Motion picture
was at extreme head of table.
On one side his daughter in law
who made good intelligent impression.
The other side a certain Mrs. Kenyon
a southern woman, full of
conceit, bad manners, loud
stupid talk and .. Far from
handsome. Impudence and
conceit ordinarily go hand in hand
with ignorance and lack of
education .. Do these southern
women have so little knowledge
and are they really so stupid to
overlook that all their impudence
is unwarranted or are they really
victims of wrong educational sur-
roundings?
Dec. 10. Remained quietly at
home. Many talk about future
of the Whaling conference in
Newark on horse.

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on returning home at 11 [[underline]] 15 [[/underline]] PM motor back fired. Lewis informed me that each had let gasoline run [[red underline]] out of carburetor. [[/red underline]] Only 2" gasoline. etc etc. Stopped at University Club for my valise. Cold very cold not notwithstanding our heavy furs. Then at about 1 P.M. [[red underline]] punctured tire [[/red underline]] near [[Lowercase?]] arrived home, much chilled and sleepy at 1 [[underline]] 15 [[/underline]] [[del]] P.M. [[/del]] A.M. Dec. 10. Asbestos coating of house makes good appearance. Got up too early. Spent morning in laboratory. [[red underline]] May [[/red underline]] still [[red underline]] absent from office. [[/red underline]] Nice cold snowy winter weather Took nap in afternoon. Evening went to dinner of [[red underline]] [[Inhanune?]] [[/red underline]] at Nippon Club Officer of [[red underline]] Institute Chemical Engineers there. [[/red underline]] They tell me I am [[red underline]] Vice President. [[/red underline]] Sat next to [[red underline]] [[Oderon?]] [[/red underline]] who seemed

[[end page]]

[[start page]]

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in very cheerful mood, and next to Consul General of Japan who seemed eager to give us information about Japan. Usual tussle with chop sticks. Enjoyed dinner much. Made speech [[handy?]] [[Inhanune]]. Went home Subway with Whitaker.

Sunday Dec. 11. It is still snowing. Snow quite thick. spent day indoors reading and sleeping and prepared [[license?]] arrangement for Dyer. Dec. 12. At 2 P.M. met [[red underline]] Swan. [[/red underline]] Peters & Williams. [[red underline]] Swan shows excellent results made with paper impregnated with dissolved A then dried. [[/red underline]] Met a certain Dr. Van Dyke in our office. Supper at Mouquin. Leonore writes me wants a new stove. Sent check to mother.

Dec. 13. Met [[red underline]] Hasslacher & Foersterling [[/red underline]] & [[Roessler?]] at lunch for conference. at 3 P.M. met Jayne of [[red underline]] Barret Mfg [[/red underline]] Co

Dec. 14 Got cable about arrangement of Swiss patents. too late for swiss Consul. lower of house begun coating with asbestos
["Snug Rock" written in red pencil in lower left margin]]

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on returning home at 11 [[P.M.]] winter but fired. Lewis the Frenchman placed his left hand over mouth of carburetor. Only 2" gasoline. etc etc. Stopped at University Club for my valise. Collected my old asbestos threads via heavy face. Then I aboard 1 P.M. Justland has now become general term and called and stayed at 1 P.M. A.M. Dec. 10. Collected coating of lounge made good afternoon. got up too early. Much snow in laboratory. May still absent from office. Here cold snowy winter weather food such as afternoon. Evening went to dinner of Johnson at Nippon Club Office of Institute Chemical Engineers there. They tell me I am Vice President. Sat next to Oderon who seemed

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in very cheerful mood and next to Consul General of Japan who seemed eager to give us information about Japan. Usual tussle with chop sticks. Enjoyed dinner much. Made speech [[handy?]] [[Inhanune]]. Went home Subway with Whitaker. Dec. 11. It is still snowing. Snow quite thick. spent day indoors reading and sleeping and prepared [[license?]] arrangement for Dyer. Dec. 12. At 2 P.M. met Leonore. Leonore sent check to mother. Leonore and I have been working with John Foersterling and he described A the dried. And a certain Dr. Van Dyke in our office. Supper at Mouquin. Leonore writes me wants a new stove. Sent check to mother. Dec. 13. Met Hasslacher & Foersterling at lunch for conference. at 3 P.M. and Jayne of Barret Mfg Co. Dec. 14. Received cable arrangement of Swiss patents. too late for swiss Consul. lower of house begun coating with asbestos

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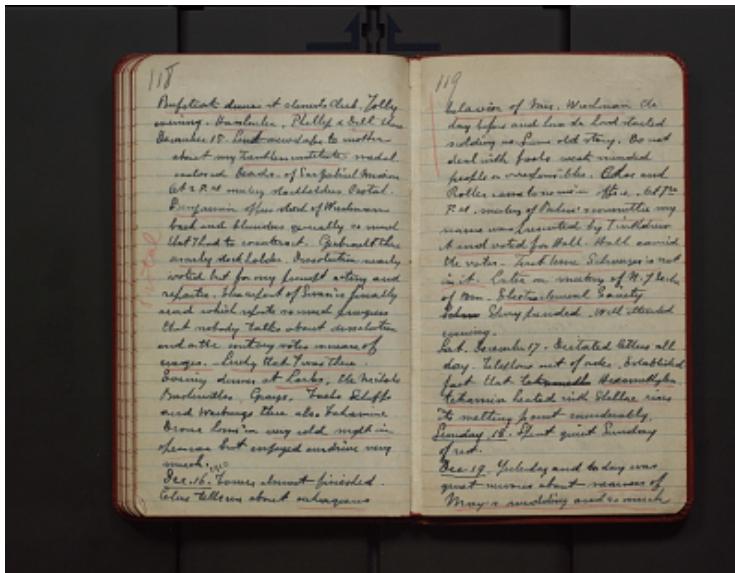
[[underlined in red]]Beefsteak dinner at chemists Club. [[/underlined in red]] Jolly evening. [[underlined in red]]Hasslader. Phillip & Dell[[/underlined in red]] there December 15. Lent newspaper to mother about my [[underlined in red]]Franklin Institute[[/underlined in red]] medal. enclosed beads. of San Gabriel Mission. At 2P.M meeting stockholders Protal. [[underlined in red]]Benjamin[[/underlined in red]] offers stock of Wiedman back and blunders generally so much that I had to counteract. [[underlined in red]][[Gerbenalt?]] [[/underlined in red]] there as [[underlined in red]]only stockholder. Dissolution nearly voted but for my prompt acting and repartee. [[/underlined in red]] [[margin note in red]]Protal[[/margin note in red]] The report of Swan is finally read which reports so much progress that [[underlined in red]]nobody talks about dissolution[[/underlined in red]] and on the contrary [[underlined in red]]votes increase of wages. [[/underlined in red]]-[[underlined in red]]Lucky that I was there[[/underlined in red]]. Evening dinner at [[underlined in red]]Loebs[[/underlined in red]], the Nichols Baskervilles, Grays, [[?]] Schiffs and Warburgs there also [[?]] Drove home in [[underlined in red]]very cold night in open car[[/underlined in red]] but enjoyed our drive very much.

Dec. 16. [[insert above line]]1910[[/insert above line]] [[Lowey?]] almost finished. Celine tells me about [[underlined in red]]outrageous[[/underlined in red]]

[[end page]]

[[start page]]

119 [[margin note of red line highlighting first four lines of page]]
[[underlined in red]]behavior of Mrs. Wiedman[[/underlined in red]] the day before and how she had started scolding us. Same old story. Do not deal with fools weak minded people or irresponsibles. [[?]] and Roller came to see me in office. At 7 [[underlined in red]]30 [[/underlined in red]] P.M. meeting of [[underlined in red]][[Balen's?]] committee[[/underlined in red]] my name was presented by 7 withdrew it [[underlined in red]]and voted for Hall[[/underlined in red]]. Hall carried the votes. [[underlined in red]]First time [[Schweiger?]] is not in it. [[/underlined in red]] Later on meeting of N.Y [[leaders?]] of Am. [[underlined in red]]Electrochemical Society[[/underlined in red]] [[strikethrough]]Schw [[/strikethrough]] [[Sperry?]] presided. Well attended evening. Sat. December 17. Dictated letters all day. Telephone out of order. Established fact that [[underlined in red]]Hexamethylentetramin heated with Shellac rises its melting point considerably. [[/underlined in red]]
[[underlined in red]]Sunday. 18[[/underlined in red]]. Spent quiet Sunday of rest.
[[underlined in red]]Dec 19[[/underlined in red]]. Yesterday and today was quiet nervous about [[underlined in red]]nearness of May's wedding and so much[[/underlined in red]] [[end page]]



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[[underlined in red]]work before me[[/underlined in red]]. To my delight I [[underlined in red]]hear his wedding is only on Jan 21[[/underlined in red]]. Went to theater and saw "I'll be hanged if I do", a good farce. Dec. 20. [[underlined in red]]Thurlow ill he says and does not come. He is the most irritating person I ever had to deal with[[/underlined in red]]. Dec. 21. Stayed too late in office and had to take supper at Mouquin. There met Boller. Dec. 22. [[underlined in red]]Hyatt[[/underlined in red]] came to see me at office showed satisfactory [[underlined in red]]billiard balls,[[/underlined in red]] says is going tomorrow to show them to [[underlined in red]]Brunswick Balke Collender Co[[/underlined in red]] to make arrangement with them. I telephoned to [[underlined in red]]Mali[[/underlined in red]] about this. At 4 P.M Directors meeting [[underlined in red]]Chemists Building placed[[/underlined in red]] mortgage of \$250,000 on building. [[underlined in red]]Oenslager[[/underlined in red]] and [[Weydon?]] of [[underlined in red]]Diamond Rubber Co[[/underlined in red]] want to start in with Bakelite

Took supper at Hoan's restaurant and on coming home found [[underlined in red]]George's Fraternity assembled in Hall[[/underlined in red]]

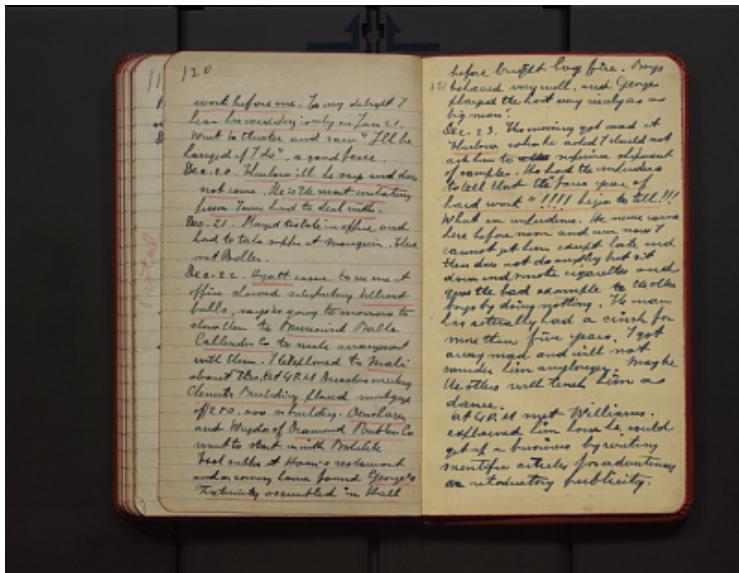
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before bright log fire. Boys behaved very well. and George played the host very nicely as a big man!

Dec. 23. This morning got mad at [[underlined in red]]Thurlow[[/underlined in red]] when he asked I should not ask him to [[strikeout]]att[[/strikeout]] supervise shipment of samples. He had the impudence to tell that the [[underlined in red]]"four year of hard work"!!!!begin to tell!!!![[/underlined in red]] What an impudence. He never came here before noon and even now I cannot get him except late and then does not do anything but sit down and smoke cigarettes and give the bad example to the other boys by doing nothing. The man has actually had a cinch for more than five years. I got very mad and will not consider him any longer. Maybe the others will teach him a dance. At 4 P.M met Williams. explained him how he could get up a business by writing scientific articles for advertising [[our?]] introductory publicity.

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When I was ready to leave E. [[underlined in red]] H. Hooker[[/underlined in red]] got me at 'phone and kept me in consultation for about 3/4 hour so I missed my train. Went to University Club and took supper there and missed next train so I had to get home in Subway at 8[[underlined]]45[[/underlined]] P.M. crowded stuffy car I feel feverish and very tired and generally very much disgusted with everything and tried to sleep it out.

[[underlined]]December 24. [[/underlined]] Good night but still feel tired. Spent all morning in lab. with Frank* [[vertical margin note]]*Frank was young chemist recently engaged[[/vertical margin note]] summing up experiments as to keeping qualities of liquid A. Am [[underlined in red]] disgusted with that lazy pretentious Thurlow. [[/underlined in red]] I feel generally downcast. Slept all afternoon. In evening came letter from Germany and copy off[[underlined in red]] Protest of [[Raschig?]] [[/underlined in red]] to my base patient. Lots of more and more work and slow progress if

[[underlined in red]]any on commercial[[/underlined in red]]

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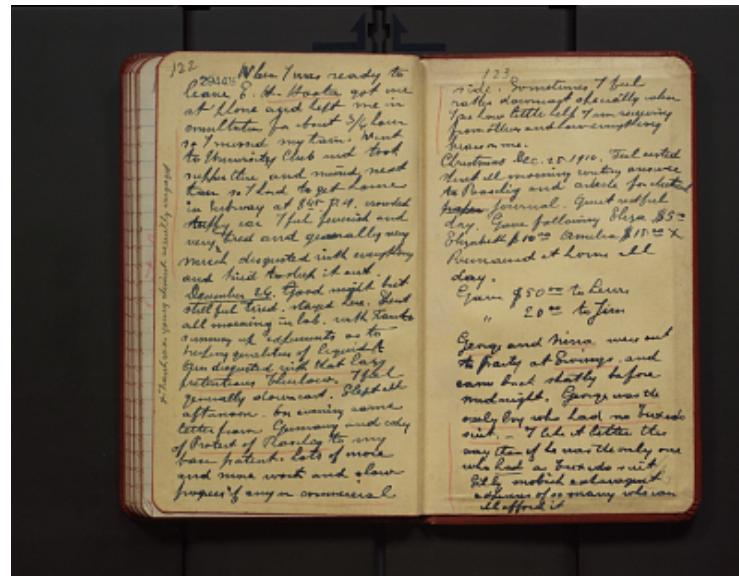
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[[vertical red line highlighting first five lines of page]] side. Sometimes I feel rather downcast specially when I see how little help I am receiving from others and how everything bears on me. Christmas. Dec. 25. 1910. Feel rested spent all morning writing answer to [[Red underline]][[Raschig?]] [[/red underline]] and article for electrical [[strikethrough]]paper. [[/strikethrough]] journal. Quiet restful day. Gave following Eliza \$5[[underlined]]00[[/underlined]] Elizabeth \$10[[underlined]]00[[/underlined]] Amelia \$15[[underlined]]00[[/underlined]] X Remained at home all day. Gave \$50[[underlined]]00[[/underlined]] to Lewis " 20[[underlined]]00[[/underlined]] to Jim

[[underlined in red]]George[[/underlined in red]] and [[underlined in red]]Nina[[underlined in red]] were out to party at [[underlined in red]]Swings[[/underlined in red]], and came back shortly before midnight. [[underlined in red]]George was the only boy who had no tuxedo suit. [[/underlined in red]] -- I like it better this way than if he was the only one who [[underlined in red]]had[[/underlined]] a tuxedo suit. Silly snobish extravagant expenses of so many who can ill afford it.

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