

August 8, 1962

Dr. Don K. Price  
Graduate School of Public  
Administration  
Harvard University  
Cambridge 38, Massachusetts

Dear Dr. Price:

This is a fan letter expressing my appreciation of your article "The Scientific Establishment," which I read in Science of 29 June. It seems to me that you have cut through a lot of fuzzy thinking on this matter and presented with remarkable perception the true nature of the relations between science and government today. Furthermore, I was impressed by the historical perspective (I am a historian) which you achieved even though yours was not a historical article.

When such an excellent article is published, the author is usually besieged by requests from other editors to write articles for their journals. I am no exception, and I should love to have an article from you bearing on a closely related problem and one which is more clearly within the focus of a journal specializing in technology, namely, an article dealing with the military-technological complex which plays so important a role in our political and economic life.

In the meantime, I have another favor to ask of you. I am in receipt of a manuscript, "The State and Scientific Investigation in Britain, 1872-1939," by Robert Pike of the Department of Sociology, The Research School of Social Sciences, the Australian National University, Canberra. Inasmuch as this manuscript deals with some of the same problems dealt with in your Science article, I should like you to referee it for TECHNOLOGY AND CULTURE. Please let me know as soon as possible if you will perform this chore for us; if not -- and I fully appreciate the demands upon your time -- could you suggest some other equally qualified experts who could referee this manuscript for us?

Sincerely yours,

Melvin Kranzberg

mk/rm



HARVARD UNIVERSITY  
JOHN FITZGERALD KENNEDY SCHOOL OF GOVERNMENT  
CAMBRIDGE, MASSACHUSETTS 02138

OFFICE OF THE DEAN

LITTAUER CENTER

December 5, 1972

Professor Melvin Kranzberg  
Department of Social Sciences  
Georgia Institute of Technology  
Atlanta, Georgia 30332

Dear Mel:

Many thanks for your letter of November 29. I can well appreciate the problems with respect to the suggestions I made and appreciate your telling me how things stand. If I can think of someone who more nearly fills your bill, I will be glad to drop you a line.

Yours sincerely,



Don K. Price  
Dean

DKP:B

*File*



Price  
Don

November 29, 1972

Dean Don K. Price  
Kennedy School of Government  
Harvard University  
Cambridge, Massachusetts 02138

Dear Don:

Your letter of November 21 arrived shortly after I spoke with you on the telephone on Monday, November 27. I appreciate your recommendation of Gerhardt, whose credentials seem fine. However, I doubt if we could use him here at Georgia Tech.

First is the insistence at this end on a quantitative orientation. There is nothing in Gerhardt's record which indicates that orientation, beyond his undergraduate training at West Point. We already have some good young political scientists in our department who are teaching technology-society interface courses similar to those which Gerhardt indicates as one of his chief research interests.

Second is the fact that our new dean of our College of Industrial Management, with whom we would expect this political scientist to work closely, has just come to us from Rice. He knows Gerhardt and has turned thumbs down on him. Because of the need for interdisciplinary cooperation in this position, the dean's opinion, albeit from a different college within the Institute, really constitutes an informal veto as far as we are concerned.

Your support of Manny Meathene will carry great weight. I am afraid, however, that the lack of quantitative orientation might also work against him. I share your high opinion of Manny. We will have a better chance to see what the reaction is when Manny comes here for a visit within the next couple of weeks.

Thank you again for your help in this matter. Incidentally, for obvious reasons, the information above must be regarded as strictly confidential.

Sincerely yours,

Melvin Kranzberg

MK:w1



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LITTAUER CENTER

November 21, 1972

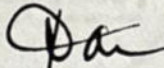
Professor Melvin Kranzberg  
School of Engineering  
Georgia Institute of Technology  
Atlanta, Georgia 30332

Dear Mel:

Here is the curriculum vitae on the man I mentioned to you by telephone. I am not sure about his command of the newest quantitative methods, being myself sadly deficient in that area. But I am not sure that he is lacking in them either, so if you are interested it would be easy to find out. *But see the latter pages of his vita.*

I will start some inquiries among my colleagues to see whether we can come up with anything responsive to your general range of interests.

Yours sincerely,



Don K. Price  
Dean

DKP:B

## CURRICULUM VITAE

James Martin Gerhardt

Born: Fort Leavenworth, Kansas, April 30, 1930.

Current address: Department of Political Science, Rice  
University, Houston, Texas 77001

Marital status: single

### Education:

United States Military Academy; West Point, New York, B.S.,  
1952

Graduate School of Public Administration, Harvard University;  
M.P.A., 1956; Ph.D., 1967 (dissertation: "Military  
Manpower Procurement Policies, 1945-1967").

### Teaching Experience:

United States Military Academy, Department of Social Sciences:  
instructor, 1957-58; assistant professor, 1958-61.

University of Maryland, European Division: instructor, 1963.

Harvard University, Department of Government: teaching  
fellow, 1964-66.

Rice University, Department of Political Science: assistant  
professor, 1966-present.



## Bibliography

The Draft and Public Policy: Issues in Military Manpower Procurement, 1945-1970 (Columbus: Ohio State University Press, 1971)

"Politics and Military Policy," ms. in preparation, to be published by Bobbs-Merrill

Review of Sol Tax, ed., The Draft: A Handbook of Facts and Alternatives, and Albert A. Blum, Drafted or Deferred: Practices Past and Present, in Journal of Politics, 31 (May 1969)

Review of Michael H. Armacost, The Politics of Weapons Innovation: The Thor-Jupiter Controversy, in American Political Science Review, 64 (September 1970)

Review of John M. Logsdon, The Decision to Go to the Moon: Project Apollo and the National Interest, in Annals of the American Academy of Political and Social Science, 396 (July 1971)

## Courses Taught (recent and current):

### Introductory

Introduction to Political Science (section instructor, 1966-70, 1972)

Introduction to American Politics (section instructor, 1967-71; lecturer, 1972-73)

### Upper level

American Government and Politics (1966-71)

American National Security Policy (seminar, 1967-71)

American Public Policy (1967-73)

The Presidency in American Politics (1972)

Technology and Society (interdepartmental, 1970-71, 1973)

### Graduate

Approaches to American Politics (survey, 1971)



James M. Gerhardt  
Rice University

### Current Study and Research

My major research and study commitments during 1972-73 are to a variety of projects being developed under a recent grant from the Alfred P. Sloan Foundation to Rice University. The grant was made to promote two goals in the undergraduate education of engineers: broadening the students' awareness of the social dimensions of engineering practice, and increasing their familiarity with tools and methods of the social sciences that are relevant to engineering practice. My immediate commitments under this grant are to:

- a) Revision and improvement of an interdisciplinary undergraduate course, "Technology and Society," which I have taught in past years in collaboration with colleagues in engineering and social sciences; and
- b) Organization of and participation in a faculty seminar intended to enhance the scope and intensity of interdisciplinary association among social scientists and engineers.

For the longer term, I am interested in the impacts of relatively sophisticated technologies on demands and opportunities for public policy and, especially, on the political needs and capacities of policy makers. Political-social problems in increasing number and variety are being foisted on governments by private applications of such technologies (e.g., industrial pollution), by hopes for technological solutions to long-standing social problems (e.g., urban housing and transportation), and by second-order consequences of governmental promotion or application of such technologies (e.g., chemical fertilizers, nuclear power stations). Many policy makers cannot cope with the technical aspects of these problems on an intellectual-professional level, and most of those who can are limited in their outlooks by specialized training and work experiences. There is much talk, and some action, aimed at overcoming these conditions by introducing self-conscious schemes for assessing technologies into formal policy processes. As with other attempts to institutionalize the intellectual component of policy making (e.g., PPBS), such schemes will have major impacts on political relationships. I am particularly interested in these political impacts; for good or ill, they will largely determine the ultimate effects of technology and technology assessment on the character of American politics and the quality of public policy.



### University and Community Service:

Faculty Associate and freshman-sophomore advisor in  
Wiess College (men's residential college), 1967-73

Member, ROTC Committee (provides interface between  
military programs and university administration),  
1968-73

Member, radio committee, Texas Bill of Rights Foundation,  
1971-72; organized and moderated four multi-partisan panel  
discussions of controversial local and national political  
issues

### Military Experience:

Commissioned 2nd Lieutenant, Artillery, U.S. Army, June,  
1952. In addition to four-year assignment to teach at the  
U.S. Military Academy, served in field, staff and schooling  
assignments in the United States, Korea, Canada and Germany.  
Promoted to Major in April, 1963. Resigned and returned to  
Harvard to complete Ph.D. degree requirements, October, 1963.

### References

Available on request.



HARVARD UNIVERSITY

JOHN FITZGERALD KENNEDY SCHOOL OF GOVERNMENT

OFFICE OF THE DEAN

File  
LITTAUER CENTER  
CAMBRIDGE, 02138

April 7, 1967

Dr. Melvin Kranzberg  
Case Institute of Technology  
University Circle  
Cleveland, Ohio 44108

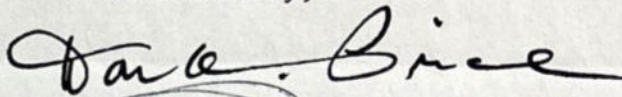
Dear Dr. Kranzberg:

You owe me no apologies whatever. I owe you thanks for your very generous interest. President Morse told me that you had decided to divert me from the status of a guest lecturer to the senior dignity of a commencement speaker.

I am very sorry indeed that you will be away at the time of the commencement at Case for it would have been a pleasure to see you. But if commencement there follows its usual practice there is never much time for a real chat. I hope we can find a better occasion at some early date. If you should ever be in this vicinity, I would be delighted if you would let me know.

With all best wishes,

Yours sincerely,

  
Don K. Price  
Dean

DKP:B



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August 24, 1976

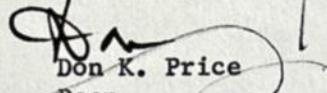
Prof. Melvin Kranzberg  
Georgia Institute of Technology  
Atlanta, Georgia 30332

Dear Mel:

Many thanks for the announcement of your vacancy in science and technology policy.

I will do a bit of scouting to see whether I can come up with any useful suggestions. I am glad to be assured that, now that Atlanta is at the center of the action, our science policy arrangements are going to be put in better shape.

Yours sincerely,

  
Don K. Price  
Dean

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